FIRST REPORT

OF THE

Indian Tariff Board

REGARDING THE

GRANT OF PROTECTION

TO THE

STEEL INDUSTRY



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CHAPTER I.

Introductory.

The Tiriff Board was appointed by the Resolution of the Government of India in the Department of Triff Board the the Commerce No 3178, dated the 10th July 1923, which reads as follows —

- "On February the 16th 1923 the following resolution was adopted by the Legislative Assembly —
- 'That this Assembly recommends to the Governor General in Council
 - policy of the Government of India may legitimately be directed towards fostering the development of industries in India,
 - (b) that in the application of the above principle of protection regard must be had to the financial needs of the country and to the present dependence of the Government of India on import, export and excise duties for a large part of its revenue,
 - (c) that the principle should be applied with discrimination, with due regard to the well-being of the community and to the safeguards suggested in paragraph 97 of the Report of the Indian Fiscal Commission,
 - (d) that in order that effect may be given to these recommendations a Turiff Board should be constituted for a period not exceeding one year in the first instance, that such Tariff Board should be purely an investigating and advisory body and should consist of not more than three members one of whom should be a Government official, but with power subject to the approval of the Government of India to co-opt other members for particular inquiries."
 - 2 The Government of India have decided to appoint a Tariff Board for a period not exceeding one year in the first instance to carry out the investigations resulting from the acceptance of

that resolution and to make recommendations thereon The following gentlemen have agreed to serve on the Board —

President

G RAINY, Esquire, CSI., CIE, ICS

Members

The Hon'ble Mr V G KALE, Professor of Economics, Fergusson College, Poona

P P GINWALA, Ésquire, M L'A, Bai -at-Law

Rai Bahadui S N Baneiji, Assistant Secretary, Commerce Department, has been appointed Secretary to the Board

- 3 The Government of India will select the industries to be taken up for investigation and determine the order of the inquiry and it will be the duty of the Taiiff Board, after such examination as it thinks necessary, to make recommendations regarding the protection (if any) to be extended to those industries and the nature and extent of the protection. Firms or persons (other than those referred to in the next paragraph) desiring that the industries in which they are interested should be investigated by the Tariff Board should apply to the Secretary to the Government of India in the Commerce Department. With their applications they should send up a full statement of the reasons why they consider that protection should be extended to the industry.
- 4 The Board will assemble immediately at Simla As recommended by the Fiscal Commission in paragraph 107 of its Report, the Board will examine first the question of extending protection to the manufacture of steel in India In considering this question, the Board will take into account the effect of any recommendations it may make on industries dependent on the use of steel, and in particular, it will consider how its recommendations will affect the industries* referred to in paragraph 9 of the Report of the Railway Industries Committee, and whether those industries should be accorded protection. Firms or persons interested in the steel industry of the industries dependent on the use of steel, who desire that their views should be considered by the Tariff Board, should address their representations to the Secretary to the Board

The headquarters of the Board will be with the Government of Irdia, but it will visit from time to time commercial and industrial centres in India for the purpose of the investigations which it may be required to undertake. While the steel indistry is under

[·] These industries are the locomotive and wagon building industries

Namination, the office of the Board will be located temporarily at Calcutta To the investment of other industries it may be Too the investigation of other industries, it may be To the investigation of time to time to other con-

The Government of India trust that Local Governments which a grant all the accretance which and Administrations will afford the Board all the assistance which and Administrations will arrord the Board an the assistance which it may require and will comply with any request for information which was be addressed to them by it? Contres Centres

It will be seen that the Board was directed to examine first the question of extending protection to the manufacture of steel in the question of extending protection to the manufacture of steel in the question of extending protection to the manufacture of steel in the question of extending protection to the manufacture of steel in the question of extending protection to the manufacture of steel in the question of extending protection to the manufacture of steel in the question of extending protection to the manufacture of steel in the question of extending protection to the manufacture of steel in the question of extending protection to the manufacture of steel in the question of extending protection to the manufacture of steel in the question of extending protection to the manufacture of steel in the question of extending protection to the manufacture of steel in the question of extending protection to the manufacture of steel in the question of extending protection to the manufacture of steel in the question of extending protection to the manufacture of the protection to the manufacture of the protection of extending protection to the manufacture of the protection of extending protection to the protection of extending protection to the manufacture of the protection of extending protection to the protection of extending protection of extend which may be addressed to them by it The question of extending protection to the manufacture of steel in the at the same time it was instructed to take into account the same time it was instructed to take into industrice of any recommendations it might make an incommendations in might make an incommendations in the matter of any recommendations. tudia at the same time it was instructed to take into account the effect of any recommendations it might make on the middle home dependent on the use of steel and in particular to consider home dependent on the use of steel and in particular to consider home. enect of any recommendations it might make on the maustress to consider how dependent on the use of steel, and in particular march and local dependent on the use of steel, and the reduced march and local dependent on the use of steel, and the reduced march and local dependent on the use of steel, and the reduced march to t dependent on the use of steel, and in particular to consider how its recommendations would affect the railway vagon and locometric building industries

The Board assembled at Simla at the beginning of July and after preliminally work proceeded to Jamsliedpur early in August where evidence was taken on behalf of the Tata Lon and Steel motive building industries R Mather, hear deputed to seems the party to hear deputed to seems the party to be a seem to be Board

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Board spent ceedings will be submitted later, but as we are anxious to lay before the Government at the earliest possible date an expression of our views on the main question referred to us and chall not of perore the Government at the earnest possible date an expression of our views on the main question referred to us, we shall not at the stage enter ante further detail

3 The primary question with which we have to deal is whether protection should be accorded to the mann protection should be accorded to the mannthis strige enter into further detail facture of what may be called solled steel which-manufactures steel on a large scale, namely, the Tata Iroli and Steel Company whose works are at Jamshedpur of them whose works three firms but none of them and Steel Company whose works three firms but none of them and Steel Company whose works are at Jamshedpur Steel cast-nigs, however, are produced by three firms, but none of them on the steel industry

has as yet gone beyond the initial stages of manufacture. The industries directly dependent on the use of steel fall naturally into three groups —

- (a) The engineering industry which includes a number of firms which manufacture a large variety of articles of iron and steel,
- (b) The subsidiary industries comprising firms which have devoted themselves to the manufacture out of raw steel of some particular class of goods
- (c) The railway wagon and locomotive building industry

We propose in this Report to concentrate our attention on the main question, which is the manufacture of rolled steel. Our detailed recommendations regarding the other industries we shall postpone to a subsequent Report which we hope to submit at a very early date.

4 Of the important kinds of steel in use only one, namely "basic open hearth" steel, can be made in Kinds of steel manu-factured in India India from Indian materials Indian iron contains a comparatively high percentage of phosphorus derived rather from the coal than from the iron ore, and this phosphorus has to be removed by the use of hme in the steel furnaces. The so-called "acid" steel is made from pig iron containing only a small percentage of phosphorus which requires no special measures for its removal * In the 'basic' process the furnace is lined with burnt dolomite which is chemically a base, while in the acid process the hung is pure sand which acts chemically like an acid steel can be used for practically every purpose for which basic steel is used, and also for purposes for which under existing regulations basic steel is inadmissible, eg, the boilers, axles and tires of locomotives The use of acid steel is still compulsory for the axles and tires of railway wagons in India, but there is an alternative British Standard specification which permits the use of basic steel The basic process is not used for the production of the high grade and special steels (sometimes alloyed with other metals) required for cutting tools and all articles in which great hardness or toughness is required, but the manufacture of these steels is not likely to be attempted in India for many years to come Our enquiry therefore is confined to basic open hearth steel and such steels as compete with it for ordinary purposes

5 The processes of iron and steel manufacture are somewhat Description of processes technical, and it may be useful if at the outset some general description of those employed in India is given. The important

^{*} The "basic ' Bessemer process cannot be used in India for the converse reason that Indian pig iron does not contain enough phosphorus

raw materials required for the making of steel are iron ore, a mineral which contains iron, coal, which is used as a fuel for producing high temperatures and as an agent for separating the iron from the oxygen with which it is combined in the ore, and limestone or dolomite, which are used as fluxes for carrying away in the form of a fusible slag the impurities which occur in the ore and in the coal

- 6 There are two main stages in the production of steel from Two main stages of iron ore. In the first, the ore is converted manufacture—(1) pig iron into pig iron, a crude form of iron which and (2) steel contains impurities to the extent of about 6 or 7 per cent. This operation is performed in 'blast furnaces'. In the second stage the impurities of the pig iron are removed to the necessary extent in 'open hearth furnaces'. The product is then steel. Both these operations require very high temperatures—about 1600° C—in the furnaces and both yield molten products.
- 7 Very few kinds of coal are suitable for use in the blast furnace duect, and the first step in the manu-Manufacture of coke facture of pig iron is therefore the converand its bye products sion of coal into coke The coke is made by heating crushed coal of a suitable quality in "coke ovens", which are built mainly of silica bricks and fire bricks. The ovens are heated to a high temperature by burning (in flues round the ovens) part of the gas which is given off from the coal. The duect products of the operation are coke and a which is similar to ordinary town gas The gas contains tar, which is separated for use elsewhere in the works of for sale; and also ammonia which is separated by means of sulphuric acid, forming sulphate of ammonia which is a useful fertilizer a part of the gas which comes from coal is needed for heating the ovens, the remainder is "surplus" gas which can be used in heating furnaces in other parts of the works. The tar and the sulphate of ammonia are "bye-products", the value of which reduces the net cost of the coke Most of the sulphate of ammonia produced in India is exported to Java and Mauritius for use as a fertilizer in the sugar plantations in those islands, and it is regrettable that more use is not made in India itself of a very important aid to agriculture
- 8 The coke thus produced is charged, together with non ore and flux (at Jamshedpur, dolomite), into the blast furnace which is essentially a high shaft built of special bricks and of different internal diameters at different heights. A blast of hot air is blown into the furnace to burn the coke. This produces the necessary temperature in the furnace and provides the conditions in which the iron is

separated from the ore and in which the impurities in the ore and the coke join with the flux to form a slag This slag is lighter than the molten iron and separates itself by floating on the top of the iron The products are molten pre mon molten slag (at Jamshedpur about half a ton of slag for each ton of pig iron) and blast furnace gas; which is combustible. The gas can be used for heating the blast of air, for heating certain furnaces and (by burning under boilers or in gas engines) for the production of power. Between one-third and one-half of the gas is required for heating the blast and for the engines producing the blast. The remainder is surplus and can be used for other furnaces and for power The slag is of little value.

9 The open hearth furnace is built of fire-brick, silica-brick The cpen hearth steel and magnesite buck and has a concave oval furnace is heated by burning gas (usually generated from coal in a special apparatus called a gas producer). The pig iron and such the moltan hearth of burnt dolomite or magnesite. The steel crap as is available are put in the furnace and the molten inixture is treated with a small proportion of iron ore and with lime The ore and lime remove almost the whole of the impurities from the pig iron (forming a slag which is practically valueless) and the process is adjusted to Meld steel having a composition which will produce the necessary mechanical properties in the finished article

10 The steel having thus been made it only remains to give The roding mile it the final form required by the user. For are blocks of (at Jamshedpur) about 5 feet high and 20 to 22 mches this purpose it is east into "ingots" which equare Te shing about 3 tons each The ingots are then brought to the necessary share prolling in the means are men prouduction to the second state of the process of the proc Lot steel is passed between suitably grooved rolls rotated by strictently powerful engines of motors to squeeze the steel to the Gestred shape of cross-section. The ingot passes first through the blooming mill. A hich reduces it to a ploom, paying a section of 6 to 9 menes equare or to a billet, usually about 4 trefles square the length being in each case proportionately increased The blocm then passes to the "fail and structural mill the violativen passes to the tan and entirents.

The tank and entire the final chape of a rail or of a structural and the final chape of a rail or of a structural and the final chape of a rail or of a structural and the final chape of a rail or of a structural and the final chape of a rail or of a structural and the final chape of a rail or of a structural and the final chape of a rail or of a structural and the final chape of a rail or of a structural and the final chape of a rail or of a structural and the final chape of a rail or of a structural and the final chape of a rail or of a structural and the final chape of a rail or of a structural and the final chape of a rail or of a structural and the final chape of a rail or of a structural and the final chape of a rail or of a structural and the final chape of a structural and the structura Section such as a hearn. The billet which is intended for smaller sections is transferred to, "her mill, where it is or an the final sections is transferred to a "bar mill, where it is given the final share of the bar required.

If In the process of converting pre iron into finished steel Orange the moress of converting pre non mile another five per cent discrete the steel furfaces and in the rolung mills another five per cent disappears

owing to the formation of scale on the surface of the hot metal But in addition the rolling process necessarily involves the creation of a considerable amount of scrap, t c, portions of the ingots, blooms, billets, etc., removed in the process of rolling. Of each ton of steel ingots only about 15 cwts appear as finished steel. Out of the balance of 5 cwts nearly 1 cwt is finally lost or can be used only as material for the blast furnaces The remainder* (more than 4 cwts) is scrap which is unusable as steel, but it can still be used as the raw material for steel, and it goes back into the steel furnace along with the pig iron as part of the metallic charge It is, in fact, pig iron from which the impurities have been removed and it only requires to be remelted in order to become available. The net consumption of pig iron is therefore about 11 tons for every 10 tons of finished steel † For each ton of pig iron produced, the approximate consumption of iron ore is $1\frac{3}{4}$ tons and of coking coal $1\frac{3}{3}$ tons Similarly for each ton of finished steel, nearly two tons of iron ore and about 15 tons of coking coal are used

12 The above description applies to the older and simpler portion (West plant) of the Jamshedpur The Duplex process works In the newer portion (Greater Extensions or East plant) there are certain differences in the steel making and rolling. The pig iron is converted into steel by a "Duplex" process, in which the molten iron is first poured into a "Bessemer converter"—a large vessel lined with refractory material-in which air under pressure is blown through the metal When part of the impurities of the pig iron have been removed by the air, the still molten metal is transferred to a large tilting open hearth furnace in which the remainder of the impurities are removed and the quality of the steel is finally adjusted. This furnace works on the same principles as the open hearth furnace already described but the size and mechanical arrangements are different

The new nulls

blooms but some are rolled (in this null) into 'slabs' which are thick flat pieces (generally about half as wide as they are long) which are suitable for rolling into plates in a special plate null. Some ingots will be specially east into a form resembling a large slab for direct rolling in the plate null. Some

^{*} In the cost accounts the scrap recovered is valued at a uniform rate per ton. The department in which it is produced is credited with the value at this rate, and a corresponding debit is made for scrap used in the Open Hearth Department.

[†] This into holds good only if two conditions are fulfilled—
(1) That all the scrap produced in the works goes buck into the steel

⁽²⁾ That no scrap is used which is brought in from outside the works

of the blooms from the new blooming mill will be transferred to a new rail mill to be rolled into rails and structural sections. The remainder of the blooms will go to a "sheet-bar and billet mill" which consists of several sets of rolls placed one immediately behind another so that the bloom passes through them successively, travelling always in one direction. Such mills are "continuous" In this mill the bloom is rolled either into small billets or into "sheet-bars", which are long, thin, flat bais (for example, 20 ft long, 8 inches wide and ½ inch thick) which are cut into short lengths for rolling in a "sheet mill" into thin sheets such as are used for galvanised sheets and tin plate. The small billets from the sheet-bar, and billet mill go to a continuous "merchant mill", or bar mill, which will roll them into bars of the ordinary small sections suitable for the merchant trade. This will also produce "vire rods", i e, round rods less than ½ inch diameter suitable for being drawn into steel wire

14 The works of the Tata Iron and Steel Company are ctuated at Jamshedpur in the Singhbhum The Tata Ir n and Steel district about 150 miles to the west of Cal-Company The Company was formed in 1907 and the construction of cutta the works began in 1908 Pig iron was first produced in December 1911 and steel in 1913, and by 1916-17 the old plant, under the stimulus of the war demand, was in full production In that year a very large scheme of extensions (known as the Greater Extensions) was mooted and is now (February 1924) on the eve of It was originally hoped to complete the extension scheme in 1920 or 1921 but construction was very greatly delayed, first because, during the period of hostilities, priority certificates had to be obtained from Government before the manufacture of the new rlint could begin and secondly because when the war was over and the post-war boom in iron and steel began there were mordinate delays in the delivery of the machinery already ordered 22, the only part of the new plant directly contributing to production was the third blast furnace. During 1922-23 and 1923-24 other parts of the plant have begun to operate and the remainder will du so in 1924-25

The finished steel products manufactured by the Company Arteriani fitteepre in the old plant comprise rails and heavy dection of the Tota Irin extricturals (beams, angles, channels, etc.) and Sie Common in the roll mill and bars light structurals, light rails and fish plates in the bar mill. The additional products which the Company will be enumped to manufacture in the new plant are plates sheets—black and galvanised—sheet-bars and sicel sleepers. The following table compares the production of

the year- 1916-17 and 1921-22 with the production expected when the new plant is in full operation —

| | Production in 1916-17 | 1 roduction in 1921-22 | Production expected when new plant 18 in full operation |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------|
| Cole Pic ir in produced Pic ir in produced Pic iron sold Steel mots I mished steel- He is varils Heavy structurals Light rods and deliptics Pars and light structural I lates Sheets Sheets Sheets Sleepe s Bloom and fullets for sile | 7 on 2 10,5 12 1 17, 197 3 9,5 11 1 39, 1 33 54,021 1 1,838 5 379 2 1,189 | Tot 8 954,928 270,270 104,402 182,107 77,880 18,493 6,550 23,018 | Tone 850,000 610,00 0 10,000 570,000 235,0 0 62,000 48,000 36,000 35,000 3,000 3,100 |
| Total fireshed test | 98,726 | 125,871 | \$22,000 |

The production of pig non increased by more than 80 per cent between 1916-17 and 1921-22, mainly owing to the construction of the third blast turnace. Steel production increased, but only by about 27 per cent, owing to the election between 1916-17 and 1921-22 of three new open health steel furnaces. The output expected when the new plant is in full operation is more than twice the 1921-22 output of pig non and more than three times the output of finished steel.

[&]quot;These are additions to the old plant and not part of the extension scheme

CHAPTER II.

The Steel Industry and the conditions laid down by the Fiscal Commission.

Lix

compete with them on equal terms, and therefore the natural advantages possessed by an Indian industry should be analysed carefully, in order to ensure as tar as possible that no industry is protected which will become a permanent burden on the community

(2) The industry must be one which without the help of protection either is not likely to develop at all or is not likely to develop so rapidly as is desnable in the interests of the country. This is an obvious corollary from the principles which have led us to recommend protection. The main object of protection is either to develop industries which otherwise would not be developed or to develop them with greater rapidity.

(3) The industry must be one which will eventually be able to face world competition without protection. In forming an estimate of the probabilities of this condition being fulfilled the natural advantages referred to in condition (1) will of course be considered carefully. The importunce of this condition is obvious. The protection we contemplate is a temporary protection to be given to industries which will eventually be able to stand alone."

18 Our enquires have satisfied us that India possesses great natural advantages for the production of steel and non and that the first condition India's resources in iron ore laid down by the Fiscal Commission is therefore fulfilled Of the raw materials required the three most important are from ore, coking coal and limestone (or dolomite) for fluxing purposes Large deposits of non ore exist in many parts of India, particularly in the Central Provinces, but at present by far the most important are those which he in the so-called 'non belt' extending over the district of Singbhum and the adjoining Feudatory States of Orissa The belt contains enormous quantities of extremely rich non one in which the proportion of metallic non frequently rises above 60 per cent This ore can be mined cheaply and landed at the Iron and Steel works at a cost of between Rs 3 and Rs 4 per ton The Director of Geological Survey has supplied us with extracts from a report by Dr Fox, an officer of the Department, on the mineral resources of India for a domestic steel industry, in which the iron ore deposits of the country are described Lr Fox mentions two estimates of the quantity of high quality iron ore available in the so-called ' iron belt ', both of them in the neighbourhood of 3,000 million tons Other authorities have taken

lower figures and, until further exploration has been made, no exact estimate is possible, but there is general agreement that the quantity is very large. In other parts of the world equally rich ore is to be found, but it cannot be landed at the iron works at anything like the same price. Conversely, equally cheap ore exists in some countries but of nothing like the same quality. The advantage India possesses in the shape of iron ore is therefore very great.

19 India's resources in coking coal, so far as they have been ascertained, are not on the same scale as Coking ccal her supplies of iron oie In quality Indian coal is inferior to the coal available in the great steel making countries of the West, and the high percentage of ash content renders it necessary to use more coke in the blast furnace Nevertheless, since even now Indian coal is relatively cheap, the total cost of coke per ton of pig iron is not excessive. The question of It has been discussed both by quantity is more serious Dr Fox in the report already referred to, and by Dr Pascoe, the Director of the Geological Survey, in his forwarding letter officers explain the great difficulty there is at present in forming any definite estimate of the total quantities of coking coal suitable to metallurgical purposes which are available in India, and until the experts have investigated the matter further, it would be useless for us to enter on any detailed discussion. The last sentence of Di Pascoe's letter, however, is important "I think it is safe , he writes, " to conclude that, assuming 3 tons of coking coal to be necessary to produce 21 tons of coke, there is enough coking coal in India to supply the iron and steel industry with 4 million tons of metallurgical coke per annum for the next 150 years at least "

20 The general conclusions which the evidence suggests might Conclusions regarding perhaps be stated as follows—
the supply of coking coal

(1) There are sufficient supplies of coking coal available to meet the needs of a steel industry capable of providing for India's own requirements and a certain surplus for export for over a century

(2) The question whether coking coal exists in sufficient quantities to justify the establishment of a large export trade in steel cannot be settled until further surveys

and explorations have been made

(3) The information at present available suggests the describility of conserving India's resources of metal-lurgical coking coal. It would clearly be unfortunate if large quantities of very rich ore could not be utilized in the country for want of a suitable fuel

The last point is clearly important. It is conceivable that new discoveries may render it possible to utilize in the manufacture of non coal which is at present classed as non-coking It is possible also that fresh discoveries of coal may be made in regions where non one is also present. Thus, for example, in the course of the surveys for new railway lines crossing the belt of feudatory states which he between Chota Nagpur and the Central Provinces, the existence of coking coal has been proved in at least two coalfields (Jaghakhand and Jhilinih) It is unsafe of course to place much reliance upon mere possibilities, and the need for a thorough investigation of the question by the Geological Survey is obvious in order to remove the uncertainty which exists the doubt relates only to the comparatively distant future, unless the growth of the iron and steel industry in India exceeds all expectations The Tata Iron and Steel Company informed us that they believed they had 400 million tons of coking coal in then mines in the Jhana and Ranigani fields, and the United Steel Corporation of Asia have also seemed ample supplies of coking coal

Vicinity of the coalfields and the iron cit deposits

The present pre-enimence of the Singhbhum and Orissia iron belt is dué not only to the richness and abundance of the ore deposits but also to the fact that they are situated at a distance of about 200 imles more or less from the coal-

This is important because the freight on raw materials is a heavy item in the cost of production. The Tata Iron and Steel Company at present brings its non-one from a distance of about 50 miles and its coal from an average distance of a little over 100 miles, the freights paid being about 71 annas and Rs 1-5-6 per ton respectively. It would be easy to quote instances, both from Eurore and America, where the manufacturer obtains his supplies of raw materials from a much shorter distance, but on the continent of Europe either the coal or the ore has often to be brought from a distance of 200 miles or more, and in America the distances are much The greatest centre of steel manufacture in the world is the western district of Pennsylvannia, which brings its non orc from the western shores of Lake Superior, more than a thousand nules distant, the journey involving a double transference from iail to water carriage and vice versa, and its coal by rail from a distance of about 60 miles It will be seen, therefore, that in this respect India possesses a natural advantage over many

22 In respect of fluxing materials India does not possess the same superiority as in ore, but economically is at no disadvantage. Limestone of the best quality is to be found in India, but at such distances from the

rron ore and coal as to pieclude its use for metallurgical purposes. There are however, ample supplies of limestone and dolomite within a reasonable distance of the other raw materials. These supplies though not equal in quality to those available in other countries are nevertheless sufficient for the purpose. Larger quantities have to be used but, as the materials are cheaper, the cost of flux is not on the whole higher than it is elsewhere.

- Other raw materials. India, and the few exceptions are only required in small quantities. We need only mention
 - (a) manganese, of which ample supplies exist in the Central Provinces, and
 - (b) refractory materials

Amongst the latter fireclay exists in many parts of India and the manufacture of fire-bricks is carried on extensively. The manufacture of silica bricks was also established during the war at Kumardhubi raw materials of excellent quality being obtained from the south of the Monghyi district. The silica bricks produced in India are probably not yet equal in quality to those produced in Europe and America, but the quality is improving and we see no reason, why eventually full success should not be attained.

24 Of the natural advantages which India possesses for the manufacture of iron and steel, no better proof can perhaps be given than Low cost of manufac turing pig iron in India that she aheady produces fact non more cheaply than any other country in the world and a considerable export trade with Japan and the in the world West coast of America has come into existence cost of pig non means that the Indian steel manufacturer start-with a distinct advantage over manufacturers elsewhere but at present this advantage is lost owing to the higher cost of the subsequent processes. It has already been proved by the Tata Iron and Steel Company that steel of a thoroughly sound quality can be manufactured in India and the steel furnaces during the was attained a rate of output not inferior to that of western countries It has not hitherto been found possible, however, in India to combine high output with satisfactory quality. During the war quality had to be carrificed to quantity and since the war quantity to quality. The problem remaining to be solved is how to increase the rate of production without sacrifice of quality, and as soon as that has been done. India's natural advantages will have full play

25 The question of the natural advantages and disadvantages of an industry has other aspects besides Indian labour in the that of the raw materials, and the Fiscal steel industry Commission referred specially to labour for the goods produced In respect of and the market labour India suffers under a disadvantage mevitable in any country which is mainly agricultural, and where industrial training has still to be acquired experience and renders it necessary et present to import skilled supervision from Europe or America for the more difficult processes involved in the manufacture of non and steel. This is a temporary difficulty which will eventually disappear. As regards unskilled and semiskilled labour wages in India are relatively low but it is doubtful whether in this matter India has any advantage Low-paid labour is not necessarily cheap, and far more men are employed in non and steel works in India than would be considered necessary in western countries. In this matter also time should work an improvement

26 The market for steel in India is of course not comparable to that which exists in European countries The Indian market for on a America, but large quantities of steel are imported annually. Up to the outbreak of the war the market was steadily growing and in due course the upward movement will no doubt be resumed. The total consumption of iron and steel in India may be put in the neighbourhood of i million and half tons and of steel only at about a million tons include a considerable amount however These figures machinery hardware motor cars etc. which are not likely to be produced in India for many years to come Nevertheless the market is already large and with the expansion of demand which may be expected in the next ten or fifteen years provided there is an adequate extension of transport facilities, there would be room for two or three steel works each with an output comparable to that of the works at Jamshedpur

27 The second condition laid down by the Fiscal Commission is respects the most m some The Fi-end Commus of าไไ If the other conditions antibano basses e anie Necessity of protection satisfied the rlno odnussible for development of the that protection legitimate 18 18 -teel industry but the necessarv question of necessity is still open It has been the mam object of our enquiry to ascertain whether the steel industry can be established in India without protection, and the greater part of this report is devoted to setting forth the facts on which the answer to the question must It is not necessary at this stage that we should do more than state the conclusion at which we have arrived present level of prices and with the present cost of production the

manufacture of steel at Jamshedpur is unprofitable and involves a heavy loss There is every hope that, in the course of three or four years, production costs will be substantially reduced, owing to the adoption of a new process of manufacture and the provision of an up-to-date and efficient plant But there must be an extremely difficult transition period during which assistance is specially necessary. It is not a question of inability to pay dividends on an excessive capital but of inability to manufacture and sell steel except at an actual loss. If the efforts of the firm which has been the pioneer of steel manufacture in India were to end in disastious failuie, it would be idle to hope that fresh capital would be forthcoming, and all prospect of further development for the next ten or fifteen years would be at an end We had it in evidence from Mr Fairhurst that the Indian Iron and Steel Company would not under present conditions consider the question of embarking on the manufacture of steel unless protection were given, and Mr Tailton, giving evidence on behalf of the United Steel Corporation of Asia, stated that without protection it would be impossible to raise the capital required for a fresh enterprise. Our deliberate opinion is that, without the help of protection, the steel industry is not likely to develop at all

28 The third question we have to answer is whether the steel

The Fiscal Commission's third condition Eventual ability of the steel industry to exist without protection

industry is one which will eventually be able to face world competition without protection. We have no hesitation in answering it in the affirmative. As we have pointed out, India

The process of steel manufacture is admittedly much more difficult, and years must elapse before Indian labour acquires the necessary skill and experience But India's natural advantages are so great that we believe it will not be long before the initial difficulties are overcome, and steel is produced at a cost low enough to enable it to here outside competition in India without protection

Importance of the steel briefly to one aspect which is of paramount industry on national importance. In paragraph 106 of their grounds. Report the Fiscal Commission discussed the treatment of industries essential for national defence or of special military value, and affirmed without hesitation the principle that "any industry which is essential for national defence and for which the conditions in India are not unfavourable should, if necessary, he adequately protected irrespective of the general conditions which we have laid down for the protection of industries." In the next paragraph they observed "In the first place there is the steel and iron industry

There can be no question of its importance for purposes of national defence, and there appear to be no natural obstacles to its development in India." On the basis of these statements the case for protecting steel appears to us to be overwhelmingly strong. The extreme importance on national grounds of the existence of steel manufacture in India was demonstrated over and over again during the war, and it is unnecessary to recapitulate facts which are common knowledge. If, in accordance with the principles laid down by the Fiscal Commission, the protection of steel is not held to be justified, we are at a loss to imagine what industry could possibly comply with them. It is impossible to conceive a stronger case.

CHAPTER III.

General Principles underlying the Scheme of Protection.

30 In the last Chapter we have described the natural advantages which India possesses for the manufac-General principles of ture of non and steel,-advantages great the protective scheme enough to warrant the belief that the Indian steel industry will eventually be able to face world competition without protection We have still to give our leasons for holding that without protection the industry may cease to exist and will certainly not develop for many years But before we enter on this branch of the subject, it is desnable that we should state have guided briefly certain general principles which in our consideration of the subject, and which underly all our They are as follows recommendations

- (1) The answer to the question whether protection is necessary depends in the main on the difference between two prices
 - (a) the price at which steel is likely to be imported into India from abroad, and
 - (b) the price at which the Indian manufacturer can sell at a reasonable profit
- (2) If protection is found to be necessary, and the advantages to be derived from it are held to outweigh any objections which may exist their the measures taken must be adequate to secure their purpose
- (3) The scheme of protection should be so adjusted as to interfere as little as possible with those kinds of steel which are not manufactured in India at present and are not likely to be manufactured in the near future
- The first point referred to in the last paragraph need not detain us long. It is, indeed, obvious that the need for protection exists in so far as the Indian manufacturer, selling his steel in competition with imported steel, fails to realize a fair profit or incurs an actual loss. We have mentioned the point specially here both because, in our opinion, the

difference between the two pieces is the natural measure of the amount of protection required and because it affects one of our subsidiary proposals referred to in this Chapter (see paragraph 36, below)

32 We desire to lay great stress on the second point immediate object of the scheme of protection is the preservation of the industry as it exists must be adequate to secure their purpose at present Its remoter, but equally important, object is to attract capital to the industry and promote the development of India's natural resources. From both points of view the protection given must be adequate. The immediate needs of the industry must determine the amount of protection to be accorded at the outset, but the future of the industry must also be considered The object in view will not be attained if steel manufacture in India continues to be the monopoly of a single firm, for, unless there is internal competition within the tauft wall, the stimulus to economical production disappears. It is far from an extravagant ambition that within fifteen or twenty years India should be able to provide the whole of her domestic requirements of most kinds of steel, and should be able to produce at as low a cost as other countries. It is this result which would finally justify the demand for protection, but it will not be achieved unless the capitalist judges that the price he is likely to obtain gives him a reasonable profit, and unless he believes that protection for the steel industry has become the recognized policy to which Government will adhere It may not be possible under existing conditions to retain any one rate of protection for a lengthy period Industrial conditions have been profoundly disturbed by the war, and all forecasts of the course of world prices are likely to be falsified. Long views are impossible, and tariff duties which give reasonable protection when first imposed may, in the course of a year or two, prove inadequate or excessive Precisely for this reason it is important that the policy should be clearly laid down Unless protection is adopted as the result of a deliberate decision of Government and the Legislature to encourage the development of the steel industry in India, it will not be easy to enlist fresh capital in the business. The capitalist must look for an assurance that protection will be continued to the extent necessary for the full period which must elapse before anticipations can be tested by results. From the date when a new firm decided to establish steel works five years would probably clause before steel was actually manufactured and another five years before the success or failure of the verture could fairly be estimated. In these circumstances continuity of policy is essential and it seems to us desirable that the policy should be clearly declared in the preamble to any legislation which is undertaken

The uncertainty of the future course of world prices makes it

Necessity that Government should have power to make the protection given effective

necessary to buttiess the scheme in another way We have said that the natural measure of the protection required is the difference between the price at which foreign steel enters India and the price which gives the Indian manufacturer a reasonable profit But that difference may vary either because of changes in the cost of production or, much more frequently, because of fluctuations in the import place If the rate of protection requires revision because of changes in production costs, that is clearly a matter which should be settled by the Legislature after a full enquiry If again, circumstances have changed owing to a rise in the price of imported steel, no authority other than the Legislature should have power to reduce the tariff duties and in this case also a full enquiry would be desnable But when a marked fall occurs in the price of imported steel an immediate remedy may be necessary, and we think the executive Government should have power to apply that remedy at once, for, if the intervention of the Legislatime were necessary, much mischief might be done before action If the measures adopted are to be adequate for their

The danger of foreign steel entering India at abnormally low prices is, we believe, a real one Danger of invasion of 1921 the cheapest imported steel has come Indian market by cheap steel from abroad from Belgum, though, in 1922 at any may have originated in Germany rate, part of it the last few months there has been a rapid increase in the French production, and it is quite possible that France may become a more formidable competitor in the world's steel markets than she has hitherto been The results of the resumption of steel production in Germany on a large scale, if and when a settlement of the repaiations problem is attained might of course be serious, and the menace of the release of the Ruhr stocks has not yet been finally dispelled Under these conditions wide and sudden fluctuations in the price of steel are not improbable

purpose this contingency must be provided for

Necessity for complete powers to impose addi-

tional duties

35 We have considered the legislation adopted in other countries to guard against similar dangers, but we have not found it possible to frame our proposals on the model of any of them such measures the executive Government 15

usually empowered to take action when the fall in prices is due to some particular cause, cq, the depreciation of the exchange, the grant of bounties of the low cost of production in the country But if the end in view is to secure to the domestic manufacturer a reasonable price the causes which have enabled

the foreign manufacturer to send his steel into India at lower prices are really niclevant. If economic conditions in the world generally were more stable, it might be possible to dispense with additional safeguards or to limit them to particular dangers. But, things being as they are, we believe that special powers are necessary, and that they should be complete and not hedged about with restrictions.

36 The power which we propose should be conferred on the executive Government in any legislation undertaken to give effect to our proposals may be defined as follows

If the Governor General in Conneil is satisfied, after such enquity as he considers necessary, that steel is entering India from abroad at such prices as are likely to render the protection given by this Act meffective, he may impose such additional duties as in his judgment are required

It will be seen that the only point to be determined by enquiry would be the prices at which steel was actually entering India, and these would be compared with the assumed prices taken as the basis of the protective duties determined by the Act itself (vide paragraphs 45 and 97 below). Arrangements would be necessary at the Customs Houses in the principal ports to record from the invoices the actual prices at which protected goods were being imported, and if this were done it should be possible to complete the necessary enquiries promptly. It would then rest with the Government of India to decide whether a case for the exercise of their special powers had been made out. A comparatively small decline in the price, or a fall likely to be of very short duration, might not be a sufficient ground for taking action. But the power to act when necessary should be unfettered

- 37 We do not propose at this stage to develop the details of Supplementary provides the scheme further, but two points may be mentioned—
 - (1) The actual enquiries might, we think, be made at the poits by the Collectors of Customs who would report to the Government of India through the Board of Inland Revenue
 - (2) The power given should be capable of exercise in the case of imports from all countries, or in the case of imports from a particular country or countries
- 38 Legislation of the kind proposed is often described as "anti-dumping", but we have deliberately refrained from making use of that word Whatever the precise meaning of "dumping"

may be, it always carries with it a suggestion that the "dumpers" are guilty of some degree of moral obliquity, and may therefore justly be penalized. We prefer to rest our case on other grounds. Whatever the reasons for abnormally low prices may be—whether bounties in the country of origin, specially reduced freights, a depreciation in the exchange of a particular country, a rise in the value of the rupee as compared with other currencies, or the sale of steel at unremunerative prices—the effect on the Indian market is precisely the same. It is this effect which has to be dealt with, it the protection given is to be effective

39 On the third point mentioned in paragraph 30 a few words Avoidance of interfer-will suffice. The policy laid down for our ence with steel not proguidance is that of discriminating protection which restricts the burden on the consumer to the minimum necessary to attain its object. It follows that those kinds of steel which are not produced in India at present, or are not likely to be produced in the near future, should, as far as possible, be left untouched. We mention the point here because we desire to make it plain that this consideration has been present to our minds throughout our enquiry. To put it very briefly, there is no need for protection unless there is something to protect

CHAPTER IV.

Prices of Imported Steel.

10 It is necessary for our purpose that we should describe bucily the comse of steel pures during the Course of sheel prices last few years. In the last three years before before and after the war the war the f o b price of imported rails was about £6 a ton, structural sections and plates a few shillings ligher, galvanised sheets about £12 a ton, and the average f o b price of continental mild steel bars about £5-10 a ton prices in India may be taken at about £1 a ton above these figures During the war the importation of steel from abroad was extraordinarily difficult, and such steel as was available naturally commanded a very high price. War prices, however, have no special significance for our purposes and need not be discussed the cessation of hostilities steel prices fell heavily in the earlier part of 1919, but later in the year a recovery began which became more rapid as it proceeded, and during 1920 unheard-of levels were attained The Great Indian Peninsula Railway, for example, paid £17-10 a ton (f o b) for imported rails in 1920-21, and the Bombay, Baroda and Central India Railway from Rs 340 to 350 a ton (c 1 f) for imported structural shapes. Continental mild steel bars again were quoted as high as £29 a ton c 1 f Bombay m November 1920, and the market quotations in the United Kingdom rose to £24 a ton for beams and common plates and to over £50 a ton for galvanised sheets The boom was not of long duration, however, and the fall of prices in 1921 was as rapid as the use had been Throughout 1922 and 1923 prices have continued at a low level, the only changes of importance being-

- (a) A sharp rally in prices for a few months during the spring of 1923 after the occupation of the Ruhi, followed by a gradual decline though not quate to low-water mark
- (b) An appreciable increase in British market quotations for steel apparently due to prospects of better trade at the end of 1923

41 The low level which prices have touched are indicated by Lowest level of prices the following quotations —

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e 1 f price
per ton
Rs
1338 Imported by the Bengal Nigpur Railway
in 1923, the order having been apparently
placed in 1922. The foob price was
£7-100 a ten
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Rails

c if pice per ton

| Angles . Channels . | | Rs 133 Imported by the Bombay, Barodr and Central 132 India Railway in 1923 |
|------------------------|-------|---------------------------------------------------------------------------------------------------------------------------------------------------------------|
| British beams | | 139 Imported by Messis Richardson and Ciuddas |
| Dilush beams | • | in 1922 |
| Continental mild bars | steel | 108 Imported by Messrs Trivedi and Ce in Nev- ember 1922 |
| Galvanised sheets | | 280 The average British market quotation in 1922 was £1/-5 0 a ton. The price given is the equivalent c 1 f price after allowing for treight, insurance, etc. |

42 The figures given in the last paragraph compare as follows

Comparison with pre- with pre-war prices, taking the latter as
war prices Rs 100 in each case —

| Rails | | 125 |
|---------------------|---|-----|
| Angles and Channel. | | 120 |
| British beams | | 125 |
| Continental bars . | | 110 |
| Galvanised sheets | • | 146 |

It is noticeable that the price level is highest where the British manufacture has least to fear from continental competition, ie, in the case of galvanised sheets. In the case of most commodities post-wai prices are still at least 60 per cent above pie-war prices, and the fact that steel plices have temporarily settled down at a much lower level is significant

43 The explanation of the low range of steel prices is not really obscure More economical methods Reasons for low level of manufacture will account for part of it, and steel piices the establishment in Belgium and Northern France of thoroughly modern and up-to-date plants in place of those destroyed during Something must also be attributed to the general depreciation of the continental exchanges, though we do not rate this. influence very high except as a temporary factor mam, the explanation is to be found in an immense decrease in the world's consumption of steel, coupled with a simultaneous increase in steel manufacturing capacity This broad statement is, of course, subject to qualifications The production of steel ingots and castings in the Umted States of America has risen from about 31 million tors in 1913 to about 44 million tons in 1923, but in that country consumption and productive capacity have increased together, and steel exported from the United States is not at present an important factor in the world's export markets. But if the United

States be excluded, the world's steel production has dropped* from 11 million tons in 1913 to 28 million tons in 1923. It is estimated that the British plant is capable of producing about 50 per cent more than before the war. The productive capacity of the steel works on the continent of Europe has also risen substantially, but owing to territorial redistributions, there has been a great transference from Germany to France The latter country in 1922 and 1923 produced nearly the same quantity of steel as in 1913, and Great Britain about 800,000 tons more Belgium was just short of pre-war production, while Germany of course has produced only a fraction of its output in 1913

11 The figures show that in 1922 and 1923 the world's consumption of steel (excluding the United Recent British prices States) was less than two-thirds of the preunremunerative rate. and in these circumstances the keenest possible competition for the available markets was mentable. In the written and oral evidence we have taken we have heard much of 'dumping', but the use of this word does nothing to illiminate the subject. Unquestionably the British steel manufacturer has been selling steel for export at lower prices than he accepts from British purchasers, and probably continental manufacturers follow the same practice, as the Indian manufacturer of pig iron certainly does. But we have received no evidence which suggests that any deliberate policy of cutting prices is being pursued with the object of falling the industry in India. The steel manufacturer, whether British or continental, is striving for the highest price he can get and, if he accepts a low price, it is because he must endeavour to keep his works occupied even if that means sacrificing all profits t. The lowest prices that have been fouched are not reminierative and the evidence we have taken suggests that, when the price of the ordinary kinds of rolled steel in the United Kingdom falls appreciably below 48 a ton, the margin of profit is near the vanishing point for most manufacturers is evident indeed from the published reports of many iron and steel making firms that, at the present level of prices, steel manufacture is carried on under the greatest difficulties, and that many orders are taken at rates which leave no profit at all or even involve 1 loss

45 We have endeavoured to ascertain the prices at which steel of those kinds which are manufactured by Prevailing prices of steel the Tata Iron and Steel Company actually in the latter half of 1923 entered India without duty in the latter half

^{*}These figures are taken from the Iron Trade Review of Cleveland Ohio as quoted in the "Economist" of January 5th, 1924

+ It is noteworthy that when continental competition dropped after the occupation of the Ruhr, the gap between British internal and export prices at once closed up

of 1923 and our estimate is contained in the following statement in which the tariff valuations for 1924 are given for purposes of comparison —

| | Tariff Board's Estimate | TARIFF VALUATION 1924 |
|--------------------------------|-------------------------------|-----------------------------|
| | Per ton Rs | Per ton Rs |
| Steel bars and reds, ordinary— |) | |
| inch and under in diameter | • { 140 | 150 |
| Other sizes |) | 135 |
| Structural shapes, ie, angles, | beams, | |
| channels, e ^t c | 145 | 150 |
| Rails, 30 lbs and over | 140 | |
| Plates, ordinary | 051 | 150 |
| Sheets, black | 200 | 1/5 |
| Sheets, galvanised | 300 | 300 |

Our estimate is based on quotations in the trade periodicals, corrected in accordance with the record of prices in particular transactions, where these were available, with quotations obtained by importing firms and with general information bearing on the reliability of the public quotations. For steel of those kinds which are usually imported from England, e.g., rails and sheets, the English prices were allowed most weight, while in other cases, some importance was given to Continental prices, chiefly Belgian. The other components of the Indian price—freight, insurance, landing charges, etc—are based on the quotations in the Monthly Market Report, August 1923, for the kinds of steel in question. Lower freight rates appear occasionally to have been obtained towards the end of 1923 than those of August, but there is no indication of any permanent decline in freights. All prices have been converted into Indian currency at Rs. 15 to the pound sterling.

The difficulty of forecasting the future course of prices is obvious. They must be profoundly influenced by political factors which are wholly incalculable and the interaction of the various elements of the problem is of extreme complexity. There are, however, two influences tending in opposite directions which should be noted—

- (1) Prices can hardly remain for a long period at the lowest level because manufacturers cannot continue indefinitely to produce steel at unremunerative prices
- (2) Any revival of trade which substantially increased the demand for steel would at once bring into play a good deal of plant which is now lying idle or is only partially employed. This would operate to retard any general advance in the price level.

17 We have oken the prices given in paragraph 45 as the basis of our recommendations. They Preix Laci n pariare above the lowest figures at which steel Lindse muced as has ectually entered India in the last two or three years, and it is quite possible that they may again fall to the same level should such a relapse occur and persist for any prolonged period the situation must, we consider, be dealt with by the exercise of the special powers which we have proposed thipter III above) should be conferred on the Government of India. On the other hand we have considered whether, having regard to the recent fally of steel prices in Great Britain, the basic prices we have given should be raised. We do not find, however, any sufficient reason for a modification of this kind. It is doubtful whether the higher British prices are likely to be permanent, nor is it clear whether export prices have risen to the same extent as internal prices. There is no evidence, moreover that there has been any corresponding change in steel prices on the Continent of Europe, nor is there any indication that competition from that quarter is likely to be less severe in the future than it has been in the past. The average prices likely to obtain during the next two or three years should be somewhat above low-water level, but there is as yet no evidence which would justify the behef that a general and perminent recovery of prices is impliment

The estimate of the imported price of bars requires some further explanation. Most of the bars manufactured by the Tata Iron and Steel Company are made to fulfil definite specifications and therefore, for much engineering and constructional work, command i higher price than the ordinary Continental bars which are commonly sold without any definite guarantee of quality. On the other hand the Indian product already competes with Continental bars in markets where it has an advantage in internal freight charges and will do so to a greater extent as production increases But the total estimated output is only 45 000 tons, whereas the present annual Indian consumption is about 155,000 tons and the Indian producer therefore can only hope to command a part of the market. In these circumstances we took as our estimate of the price of imported bars a figure distinctly above the lowest prices it which Continental bars are likely to come in but also below the full price of Standard English bars. It may be that the increase in the frice of bars due to the imposition of a higher duty would lead to a more extensive use of the cheaper Continental bar in place of the standard British bar and so restrict the market for the Indian product. In that case it would be necessary to adopt e lower price than Rs 140 a ton as the price at which bars neie likely to be imported into India without duty. But we do not consider it necessary to provide for a contingency that has not yet

ansen, and for this reason we have adhered to Rs 140 as the basic piece of imported bars for our purposes. So long as the annual output of bars at Jamshedpur is less than 50,000 tons, it is not necessary that the Indian product should compete successfully with Continental bars in every Indian market or in all circumstances.

CHAPTER V.

Cost of producing steel at Jamshedpur in 1921-22.

15. In the let Chapter segme our conclusions as to the price it which teel is likely to enter India from abreid. We now turn to the second price The charge of the which is fundamental in our scheme, viz the pine at which the Indian manufacturer can rell steel is a reisonable profit. Before it can be determined, it is o would have any to investigate the cost of production, which incides I is the works of and the overhead charges work costs cover all purcleres of material and all wages and salarie paid at Jun hedpur und at the ore mines and limestone querres but not sum'r payments at the Company's coal names which for the purpose are treated on a semi-independent footing, the cost promise to turnedpur being charged at an all-round rate sume ent to cover the running co t at the names. The other the teach have been closed a overhead, include-

- (i) Interese on the manufacturers working capital
- (b) The expense of the head office and the Agents' commission !
- (c) Depreciation

The third element in the colling price is the manufacturer's profit, and before this can be ascertained, a preliminary analysis or the capital account is essential. These three factors (a) works costs (b) overhead charges, and (c) the manufacturer's profit will form the subject of this Chipter and the next

49 We have found it advisible to divide our examination of this branch of the subject into two stages The crata of 1921 22 The first step is to ascertain the cost of proand compares n with ducing steel in India under post-war conthe e of 1916-17 ditions in the Company's old plant which has been in operation since 1912, and for that purpose to select for detailed study the accounts of one particular year

^{*} See paragraph 84 below

t the head office of the Tata Iron and Steel Company is located in Bombay and the agents are Messrs. Tata & Sons, Limited. Charges of this kind must be incurred by any firm manufacturing steel in India, and the system of Managing Agents is an integral part of the Indian industrial organization as it exists at present.

l ave been natural to utilize the figures of the last complete year (1922-23), but we were unable to do so because—

- (1) The results were seriously affected by the general strike at the works which brought the manufacture of steel to a standstill for nearly six weeks, and
- (2) Complications were introduced by the fact that in 1922-23 certain portions of the new plant had begun to work but were not in full operation, e g, one of the tilting steel turnaces, the plate mill and the Wilputte coke ovens.

Of all the post-war years, 1921-22 was least affected by labour troubles, and the only part of the new plant then in operation was the third blast furnace. We have therefore concentrated our attention upon it. It was necessary also to investigate the reasons for the continuous increase in the cost of production during the last six or seven years, and for comparative purposes we selected the year 1916-17, when the cost of production was the lowest in the history of the Tata Iron and Steel Company. It is the works expenditure which is chiefly in issue in this comparison, but we have extended it to the overhead charges also, partly for the sake of completeness, and partly because in the tabular statements, in which the case for the Company was first presented, the rise in the overhead charges per ton was a very noticeable feature. The cost of production in 1921-22 will be discussed in this chapter on the lines indicated above.

50 The second stage has reference to the future rather than to the past Conditions have changed to Future cost of production from 1921-22 onsome extent since 1921-22, and it would be wards necessary in any case to bring that year s But the most important change is the approachfigures up to date ing completion of the new plant comprised in the extension scheme, which from 1924-25 onwards will be responsible for the greater part of the output of non and steel This is an entirely new factor for which, under whatever difficulties, allowance has to be made in our recommendations. The cost of production and the reasonable selling price under the conditions likely to prevail during the next two or three years form the subject of Chapter VI Both this chapter and the next are concerned with similar problems, but in the latter it has proved convenient to reverse the order in which the topics are discussed. In dealing with the figures of 1921-22 we have commenced with the works costs, where the facts were most readily ascertainable, and then handled in succession the overhead charges and the manufacturer's profit But looking to the future, we have felt constrained to take first the capital cost of the extension scheme, both because of the

sometion tremonty made that the purchase of the new plant as a transit has present the main reason why the Company are analyse to the fact of a position competition with imported steel, and to be a the cost of operating the new plant is necessarily a rust of all facts.

Il orke Caste

We now turn to the work costs of 1921-22 as compared with those of 1910-17. The following table compares the most important figures of the two years—

| | Ner) sees per ten 1911-17 | Werl a cest per ton 1921-22 | Percentage of increase |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|------------------------------------|------------------------|
| | R# | Re | |
| Property of the Axergee defail and also had a feel and a feel and a feel and a feel and a feel a f | 1854 41 13 75 17 77 23 | 31 17 65 82 116 00 120 41 | 86 67 61 66 |

It will be soon that the moreuse is highest in the case of pignen, the stage of manufacture at which the cost of coal is the main factor. Between 1916-17 and 1921-22 the cost of coal at 1 mishedpur rose from Rs. 38 to Rs. 8 a ton, while simultaneously the quality deteriorated the percentage of ash in the color rising from about 20 to 24. The immediate result* was an increase in Rs. 8 I in the cost of pig iron, or more than half the total increase. Only half the coal employed at the works, however, is coking coal, and the price of the other half directly affects the latter stages of manufacture. Out of a total increase of Rs. 41 per ton in the cost of rails coal is responsible for at least Rs. 18. The other main factors affecting costs at all stages were—

- (1) An increase in the wages of labour at Jamshedpur of between 40 and 50 per cent. Higher wages at the ore mices and hinestone quarries similarly raised the cost of essential raw materials.
- (2) A general increase in the price of all purchased materials and consumable stores

^{*} The figure given in paragraph 11 will serve to show how an increase in cost at one stage is carried on to later stages. In 1916 17 only 1 66 tons of coking coal were required to make a ton of pig iron and in 1921 22 1 78 tons. Had the quality of the coal not deteriorated, the rise in the price of coal would have increased the cost of pig iron by about Rs 7 5 a ton only.

eperation made some temporary increase in numbers inevitable, and the larger quantity of surplus pig iron available for rule (10,700) tens instead of 40,000) involved the employment of more men at the blast turnaces, excing to the extra handling required by the cold pig on its way to the market, as compared with the hot metal transferred direct to the steel lurnaces.

55. The labour cost per ton of fluished steel at Jamshedpur

Lithing costs. Covers anted limits.

is improviously higher than the corresponding cost in western countries. This is the not only to the higher wages paid to the akilled labour imported from abysid,

but also to the much larger number of makilled and cominkilled labourers employed, so that the total wages per ton roune out higher. The total wages of the covenanted men employed in 1991 on in the tive, important producing departments was the the lakha. Alre R. D. Then informed up in the course of the oral evidence that the wages of Indiana appointed to similar posts would probably be conditing less, and the eventual eaving indicated is therefore over Rs. 3 like, or, if allowance be made for the covermated hands in other departments, Ba, J. lakha, "The meldence of the sing of Rs. Do likha mentlened above he about Rs. It per top of finished steel, and the extra cost as compared with western countries in about Re. 9 per ton. Phia is a familiar which will diminiah as timo goes on and Unrepeate and Americans are roplaced by Indiana. Cloud progress in this direction has already lown made. The number of coronanted men employed in each copurtment in 1919-13 and in 1991-99 compares no follows:

Number of corresponded men amplitual

| | | | 101240, | (मिन) भैने |
|----------------|---|---|-----------------|-----------------|
| Calci avoni | , | , | đ | 11 |
| Must Incincos | 1 | • | 28 on 2 farmoon | How It farmouse |
| Stool furnaces | | , | At on I Curmon | Plon Frances |
| Villa . | | | 201 | 1111 |

of the pay rolls of the middled and mad added labour atunds of the pay long full allowing for the pay long of the pay rolls of the payer of

[&]quot;The blast furnition, often hearth furnaces, blooming mill, rail mill and har will. No covenanted hands have been employed at the coke overs since 1919

have been reduced without loss of efficiency. We do not suggest that, even had the strictest economy been observed, the difference in the cost of finished steel would have been more than one or two rupees per ton, and we believe that the Company were hampered in this matter by the grave labour unrest of the last four or five years, and by a natural anxiety to avoid reductions of staff which might easily have led to a strike and a complete stoppage of work. But the matter is of considerable importance, for strict economy is necessary if the industry is to survive. As men are gradually transferred to the new plant, it should be possible to leave some of the vacancies in the old plant unfilled

The cost of coal in 1921-22 could not have been reduced

The cost of coal

The figure charged in the cost accounts is the price paid 'free on iail—collieries' for purchased coal (Rs 66 per ton) plus freight to Jamshedpur During the same year the Company sold from its own collieries a quarter of a million tons at an average price of Rs 843 a ton It was therefore purchasing well below the market rate

58 We have no doubt at all that the Company were right when they decided after the war that a high stand-Reduction on the outand of quality was essential, even if the put of the steel furnaces outturn of steel declined heavily whole future of the industry depended on their ability to prove that steel of thoroughly sound quality could be produced in India This has now been done, and the outstanding problem is to combine quality with a higher output. For climatic reasons this is a more difficult task in America* than in England, and more difficult in India than in America During the hot weather months it is a very arduous business for the man in charge to keep the close watch over the furnaces which is essential Nevertheless, we believe that in the stationary open hearth furnaces a higher output is possible and will be secured. When the new plant is in operation the Company will be making a larger variety of pioducts, and the same uniformity in the composition of the steel ingots will not be necessary Steel that is too soft for structural shapes may, for example, be used for sheets It will also be possible to use more steel scrap in the metallic mixture, and thus diminish the total quantity of impurities to be removed and the time taken in their removal Improvements in the quality of the refractory materials used will reduce the periods when the furnaces are closed down for repairs Finally the dupley process, which is to be adopted in the new plant in place of the stationary open hearth furnaces, is expected to lead to a much higher output of steel ingots

^{*}Both in America and in India the furnice fronts are water cooled, a measure which is not usually considered necessary in Europe

59. Our general

Condustria region no m résoles m 1921-12 conclusion regarding the works costs at Jamshedpur in 1921-22 is that, in all the circumstances they were reasonable and that, subject to what is said in paragraphs 54

and 56, they could not have been substantiany reduced. Much of the old piant, and particularly the rolling mills, is no longer up to dote and is unquestion oly expensive to operate. Again, while we believe that better results will eventually be secured from the open hearth fornaces we find no justification for holding that these could have been obtained two years ago. The steel industry in Lidio is still in its early adolescence, a period when experience has to be purchised, and economical production is largely a matter or experience. Finally, the Company are in no way responsible for the heavy increases in prices and wages nor for the time when they occurred. It is sometimes forgotten that, whereas in Europe wages and prices increased during the war and have fallen heavily since 1920, in Imin most of the increase took place after hostilities had ceased. It is this fact which supplies the answer to those who complina that the cost of steet production in India was suil rising when in other countries it was taking. The cost of coal at Jamsheftur was still Rs. 3 a ton in 1918-10 and the first increase in vages since 1014 was given in 1919-23.

The Openius Charles—Analysis of the Copital Account.

do. We not time to the other elements in the costs of productive in the first million. Before we could determine the oversure arrays at the head charges in 1921-12, we found it necessants for mill surject on the a close analysis of the capital account. The company had already expended very large sums on the extension scheme, and part of the share capital raised in order to induce the scheme was entitled to dividends. It by no means to book, however, that the whole of that capital had contributed to the production of not and steel in 1921-12 or could be taken into account in the casts of that year. The figures originally put forward by the Company we were unable to accept, and we found it recessar to proceed on independent lines. Our final conduction is that a sum of Rs. 400 blans is a fair estimate of fixed capital expenditure corresponding to the production of 1921-22, and we shall explain how this figure was attived at

We found it recessing to exclude in the first place the Exclusion of the confict expenditure on the collieries again the orthogh. During the list six years the Company has soil retails a mallon tons of coal produced from its own collieries, or more it is a third of the total output. Eventually, when development is completed, the company expect to produce about two million tons of coal, while their purchases

76

COST OF PRODUCING STELL AT JAMSHEDPUR IN 1921-22 realised a profit exceeding Rs 30 laklis In these circumstances the be taken as the we consider that the sum of Rs 400 laklis may be taken of the we consider that the sum of the modulation of the modulation of the modulation of the lived cannot expenditure. we consider that the sum of the production of the fixed capital expenditure corresponding to the production of the fixed 1031-03.

of it would be impossible at present-day prices to construct in India a plant with a productive capacity year 1921-22

if pre cut dry small to that of the works at Jamshed and small to that of the works at Jamshed steel and small to that of the works at Jamshed steel and small to that of the works at Jamshed steel and small to that of the works at Jamshed steel and small to that of the works at Jamshed steel and small to that of the works at Jamshed steel and small to that of the works at Jamshed and small to that of the works at Jamshed and small to that of the works at Jamshed and small to that of the works at Jamshed steel and small to that of the works at Jamshed and small to that of the works at Jamshed and small to that of the works at Jamshed and small to that of the works at Jamshed and small to that of the works at Jamshed and small to that of the works at Jamshed and small to that of the works at Jamshed and small to that of the works at Jamshed and small to that of the works at Jamshed and Ja in 1921-22 (126,000 tons of finished steel and 270,000 tons of pig iron) for the sum of We estimate that for this purpose a sum of Rs 600 bure d'electing La the (11) o sum cubicity as these if Jamshedpur

IN Nould be necessary if the cost of the ore mines, not only likks would be town are molared that be have over the day of the ore mines. likhs would be necessary if the cost of the ole mines, imestone only quarres and the town are included. The higher cost is due not only for the rice with the true of the rice with the first that more to the rice with the rice dualries and the town are included to the rise in places since pre-war days, but to the fact that more to the rise in places since pre-war days, but to the fact that more to the rise in places since pre-war days, but to the fact that more to the rise in places since pre-war considered necessary in order algorithms and considered necessary in order algorithms. to the rise in pieces since pie-war days, but to the fact that more elaborate and expensive plant is now considered necessary in more elaborate and expensive plant is now considered needs need now more elaborate and expensive production. enaurate and expensive plant is now considered necessary in order to seeme economical production have to movide a return on a higher cantal than the Jamehadam have to movide a return on a higher cantal than the to eccure economical production. New works erected now would liave to provide a return on a higher capital than the very distinctly consisting consistency consisting nave to provide a return on a nigher capital than the Jamshedpul distinctly overs but the operating expenditure of Rs 600 lakks hes in the lower of the figure of the mode for demonstration of the figure o lover The importance of the figure of Ks 600 lakhs lies in the fact that in fixing the allowance not by the book value of bic the manufacturer has to be anded not by the book value of bic the manufacturer has to be anded not by the book value of bic. the manufactures has to be guided not by the book raine of the manufactures has to be guided not by the cost of sensement at nonest of its original cost but by the cost of sensement. the manufacturer has to be guided not by the book value of his property or its original cost but by the cost of replacement at mescut-day prices

65 In allting at a figure of Rs 600 lakhs as the cost of an united data plant with about the same concerts inp-to-date plant with about the same capacity as the Jamshedphi Works in 1921-22, We have present-day prices

considered the estimate prepared in 1922 for considered the estimate prepared in 1922 tor the United Steel Corporation of Sheffield Messis Cammell Land & Co of Corporation Messis to the firm the Corporation and advisers to the firm the content of Estimate of the cost of the write to be erected br the United Steel Cor-

propose to make a start with an instalment (about one fourth) of their full coheme and the outturn expected is 140 000 tone of propose to make a start with an instalment (about one-fourth) of 140,000 tons who will act as technical advisers to the firm Portion of Acin over us our laking, excluding the leserve 101 contingencies and quarties of for the mines and quarties of bradenic of the provision for the rolling miles the rolling the roll the other hand the roll be constructed so as to make more and the normal be constructed. the other hand the rolling mills, the water and hydraulic system will be constructed so as to make provision and the power station will be constructed for the first metalment but to a made not only for the needs of the first metalment. and the power station will be constructed so as to make provision to a matching to the needs of the first metalment, but, to a matching to the needs of the deductions to be made and advance not only for the complete scheme

in advance not only for the needs of the first instalment, but, to a made of the first instalment, but, to a made on the needs of the first instalment, but, to a made on the deductions to be made by the counterland of the counterland of the mines and our needs of the first instalment, but, to a need of the first instalment, but, to nom the estimate on this account are counterbalanced by the additions which must be made on account of the mines and quarres and the town 66 We are now in a position to deal with

(1) Interest —The figures given in each year on the actual interest paid in each year on accounts are based on the actual interest paid in each year. and the to^{NH}

debenture and other loans. On this method of calculation the Company required six times as much working capital in 1921-22 as it did in 1916-17, a result which could not be accepted when the outturn of steel had gone up by only 27 per cent. After a close examination of the subject we were satisfied that Rs. 200 lakhs was approximately the working capital actually required in 1921-22 and that the corresponding figure in 1916-17 was about Rs. 100 lakhs. The increase in production accounts for about one-third of the difference, and the rise in prices between the two years is a sufficient explanation of the balance. In 1916-17 the Company could borrow at 6 per cent, whereas in 1921-22 the rate was $7\frac{1}{2}$ per cent. The total requirements on account of interest therefore were—

| | | | | ${f R}$ g |
|---------|--|---|--|-----------|
| 1916-17 | | | | 6 lakhs |
| 1921-22 | | • | | 15 lakhs |

- (2) Bombay expenses and Agents' commission—There is little difference in the Bombay expenses between the two years, but the Agents' commission was Rs 10 lakhs in 1916-17 and Rs 3½ lakhs in 1921-22. The amount of the commission depends on profits, and variations in profits are not relevant in an enquiry into costs. We have therefore taken for comparative purposes the 1921-22 figure for these items (Rs 731 lakhs) in both years.
- (3) Depreciation—In 1916-17 the allowance for depreciation was Rs 215 lakhs In 1921-22 the reasonable allowance must, we consider, be determined by the cost at present prices of replacing the old works. The replacement cost we have found to be Rs 600 lakhs (paragraph 64 above) Depreciation at 64 per cent on this sum amounts to Rs 375 lakhs
- 67 The detailed comparison of the results of the years 1916-17

 Final comparison of production costs in 1921-22 is as follows —

 duction costs in 1921-22
 and 1916-17

| | 1916-17 | 1921-22 |
|--------------------|---------------------------|---------|
| | $\mathbf{R}_{\mathbf{B}}$ | Rs. |
| Works cost per ton | 77 24 | 120 41 |
| Overhead per ton | 32 17 | 38 24 |
| Total c st per ton | 109 41 | 153 65 |
| | | |

The works cost given above are the averages for rail mill and bar mill products taken together. In order to distribute the overhead charges between steel and surplus pig iron, the output for the year meach case has been multiplied by the works cost per ton, and the charges divided in the same ratio as the one result bears to

the other. The figures are therefore approximate but we believe they are reasonably accurate

Manufacturer's Profit

68 We have now to determine the selling price which would have given the Company a fair return on the Manufacturer's profit capital investment. We have found that Rs 400 lables was the capital expenditure incurred and it only remains to determine the rate of interest. The evidence we have taken has satisfied us that the rate on ordinary shares cannot be put at a lower figure than 10 per cent As for the remainder of the capital, it is not necessary to discuss on abstract grounds what the figure should be, for the best evidence of the rate at which capital can be raised is the rate at which it has actually been raised in the past The original share capital of the Company—Rs 231 75 laklis-consisted of ordinary, deferred and 6 per cent first preference shares, and the balance of the total of Rs 400 lakhs consists of 73 per cent second preference shares. The details are as follows -

| | Amount | Rate of interest | Interest pryable |
|-------------------------------------------------------------------------------|---------------------------|---------------------|------------------------|
| | Re lakhs | Per cent | Rs lakhs |
| Ordinary and deferred shares First preference shares Second preference shares | 156 75 75 00 168 25 | 10 6 7! | 15 67 4 50 12 63 |
| Total | 100 00 | 23 | 32 80 |

The average rate of interest on the whole capital is just over 8 per cent, and it is most unlikely that any other company could have obtained the money more cheaply. If the sum of Rs. 32.8 lakhs be distributed between steel and surplus pig iron by the

^{*}The method of allocation adopted may be illustrated from the figures of

| | 1 | 2 | 3 |
|------------------|----------|-------------|------------------|
| | Quantity | 'Vorks cost | Total works cost |
| | produced | per ton | (1) multiplied |
| | - | • | by (2) |
| | Tons | Rs | Ps laths |
| Surplus p g iron | 107,000 | 34 17 | 38 88 |
| Finished steel | 125,873 | 120 11 | 183 45 |

The total overhead to be allocated is Rs 59 81 lakks. If this is apportioned in the ratio of 36 88 to 188 45, the share of the surplus pig iron is 11 68 lakks and of the finished steel 48 13 lakks. If the latter figure is divided by the total production of finished steel, the incidence per ton is Rs 38 24

method indicated in the last paragraph, the incidence per ton of steel is Rs 20 96. The average selling price which would have given the manufacturer a fair profit is therefore Rs 179 61—or in round figures Rs 180 a ton arrived at as follows.—

| | | | Per ten |
|---------------------------------------------------------|-------|---|--------------------------------|
| Works cost Overhead charges Manufacturer's profit | | • | R< 120 41 38-24 20-96 |
| | Tc-al | | 159 61 |

69 In 1921-22 the average price realised by the Tata Iron and Steel Company for all finished steel was Average price at which steel was sid in 1921-22. It is a steel was sid in 1921-22. The average price was however affected by the contracts made with

The average price was however affected by the contracts made with the Bengal Nagpur Railway Company and the Companies known as the Palmer Railway Companies for the supply of rails and fishplates. If the Companies had paid at the same rates as the Railway Board, the Iron and Steel Company would have received at additional sum of nearly Rs. 17 lakhs which is equivalent to 44 per cent on a capital of Rs. 400 lakhs. The average price obtained for finished steel would have risen by Rs. 13.36 a ton from Rs. 159 to Rs. 172-36

70 The price of steel was still comparatively high in the early months of 1921 but fell continuously Average price at which throughout the year The steel was sodin 9.223 1922-23 were naturally therefore, much worse In spite of the increase in the customs duty from 21 to 10 per cent., the average price received for all finished steel dropped to Rs 122 56 per ton Here also the rail contracts made a substantial difference. Had payment been made in all cases at the Railway Board rates the average price would have risen by Rs 10 9 per ton to Rs 153 46 Even on the 1921-22 costs this meant a loss of Rs 5 19 per ton But owing to the increase in the price of purchased coal from Rs. 6 6 to Rs. 8 96 per ton, there had been an increase in 1922-23 of approximately Rs. 9.5 in the works cost of steel and the loss was raised to Rs 1469 per ton It is evident we think that at the present level of prices and with the present customs duties the manufacture of steel in India can only be cerned on at a loss

CHAPTER VI.

Future cost of production and price which will enable Indian manufacturer to sell at a reasonable profit.

71 As indicated in paragraph 50, we shall discuss in this Chapter the cost of production at Jamshed-The cowhen the new plant nital account operation, ie, from 1924-25 onwards, and for the reasons given there we shall begin with the capital account It has frequently been suggested that, if the construction of the new plant had been postponed until pinces had reached then normal post-war level, the capital expenditure incurred would have been much lower, and that then there would have been no difficulty in selling steel at a profit in competition with imported steel have examined closely the question how far the capital account has been swollen by purchases at a time of high prices, and we shall set forth the results of our enquiry. But it is perhaps worth while to make two points clear at the outset We have already shown at the end of the last Chapter that the manufacture of steel in the old plant at Jamshedpur in 1922-23 involved a heavy loss, and the same is true of 1923-24 Had the Greater Extensions been completed in 1921, as the Company originally hoped they would have been much better equipped to face the period of low prices the second place, if the commencement of the extension scheme had been postponed till 1922, it is more than likely that the steel works would have closed down before now But for the profits made on the surplus pig non during the last three years, the manufacture of steel at uniemunerative pinces could hardly have con-But the surplus pig iron was produced by the new blast furnaces which are an integral part of the extension scheme, and if there had been no extensions there would have been very little pig iron to sell The purchase of the thud blast furnace (sometimes called the Batelle furnace) has been specially criticized on the ground that it cost much more than it was worth sufficient reply to this criticism to point out that it cost less than Rs 40 lakhs and more than paid for itself in a single year by the profits on the surplus pig iron it produced

The Capital Account

72 By the 31st of March 1924, the works included in the ex-Capital account on 31st tension scheme will be practically complete, and the whole of the new plant will come into operation in 1924-25. The fixed capital expenditure of the Company will then, it is estimated amount to Rs 21 crores. We have no hesitation in saying that this sum is greatly in excess of the present value of the property, whether regard be had to the profits which might be earned, or to the cost of replacement at present-day prices. It is necessary, however, to deduct in the first place the capital expenditure on the collieries (Rs 205 lakhs) and second depreciation at incometax rates on the whole plant up to the 31st March 1924 (Rs 215 lakhs). The balance is Rs 16½ crores, and the real question is to what extent this figure exceeds the cost at present-day prices of constructing non and steel works with a similar output. Unquestionably the new plant was purchased during a period when prices were very high, and the natural inference is that it could be purchased much cheaper to-day.

73 The best evidence available of the probable cost of electing

Estimated cost of the iron and steel works projected by the United Steel Corporation of Asia m India works with a productive capacity of over 600,000 tons of pig non and over 400,000 tons of finished steel is the estimate for the complete scheme contemplated by the United Steel Corporation of Asia It amounts to Rs 15} crores including, and

Rs 15 crores excluding, the development of the Corporation's coal mine. So far as the technical equipment is concerned the estimate was prepared by Messis Cammell Land and Co, and brought up to date on the basis of 1922 prices. The output expected—700,000 tons of pig iron, of which 100,000 tons will be surplus, and 450,000 tons of finished steel—is rather higher than the output expected at Jamshedpur, but the two schemes are comparable. Indian experience in connection with estimates does not justify the belief that the actual expenditure incurred on the Corporation's plant would be appreciably smaller than Rs. 15 crores.

74 In so far as the question can be investigated in other ways, the evidence tends to American purchases for the new plant at Jamthe figure of Rs 15 crores as the probable hedpur cost to any firm of works similar in magnitude to those of the Tata Iron and Steel Company The data available are very imperfect, but they give some assistance new plant at Jamshedpur was purchased almost entirely in America and the total orders placed amounted to 21 307,367 The remittances were made at an average rate Rs 3 22 to the dollar, and the American purchases amounted therefore to nearly Rs 7 crores which is about half the total cost of the extension. We have not been able to ascertain the changes in the prices of plant and machinery in America during the last

^{*} If the Company's investments he added, the total is about Rs 22 crores them into account?

ten years, but the general course of steel prices may serve as an index of the way things were moving. A composite price of finished steel products including bars, beams, tank plates, wire, rails, pipes and black sheets is published annually by the Iron Age, and we have calculated what the reduced cost of the American purchases would have been if made at the present level of prices, instead of at the higher rates which actually prevailed. The underlying assumption, of course is that the prices of machinery varied in about the same proportion as general steel prices. On this basis the present price of the new plant would be approximately 15,570,000 dollars which is less by 5,730,000 dollars than the price actually paid. This is equivalent to a saving of Rs. 184 lakks at the average rate of remittance.

Transit charges on the from innoi purchases in Europe—consists new plant purchased in of transit charges (freight, insurance etc.) and expenditure incurred in India on erection. The transit charges would be enoimously lower to-day, but there seems to be no reason for thinking that the cost incurred in India would be less, for wages are not lower and coal is much higher. The Company have furnished as with full details of the cost (erected at Jamishedpin) of parts of the plant the aggregate cost of which, for both at an American port, was Rs. 264 lakhs. The total transit charges were Rs. 50 lakhs and, as the plant was shipped in several different years, the figures give a fair idea of the inverage transit charges. The transit charges on the whole plant would then amount to about Rs. 130 lakhs and, making every allowance for the heavy fall in freights, we cannot put the excess payments over present-day rates higher than Rs. 70 lakhs.

The excess payments in America (Rs 184 lakhs) and the ligher transit charges (Rs 70 lakhs) pushfy a reduction in the capital expenditure of Rs 2½ croies. Against this, however must be set off the fact (already alluded to in paragraph 64) that the old plant could not be replaced to-day at its original cost. We estimated that the difference between the original cost and the present cost of a plant with the same ontput would be about Rs 200 lakhs. But a plant of this size is too small for economical production under present-day conditions, and the difference in the case of a plant with treble the capacity would not be so great. The cost at present-day prices of a plant producing animally 130 000 tons of finished steel may be put at Rs 6 croies but the cost of a plant with a capacity of 400 000 tons would not be more than Rs 15 crores. The replacement value of the old plant at Tamshedpur is therefore Rs 6 crores if

it is considered as a separate unit, but only Rs 5 croies if it is treated as a part of a larger organisation. It is sufficient therefore to allow Rs. I croie on account of the low cost of the old plant. The net reduction in the cost of the works as a whole is then Rs. 13 croies which brings down the final figure from Rs. 163 croies to Rs. 15 croies.

77 The net result of these calculations can best be exhibited in tabular form —
Final calculation of the

cost of the Jamshedpur
works at present prices

Original cost of old block
Colheries
Greater Extensions

Total

Add —Allowance for increased cost of replacing the old block at present prices

100

Deduct—

(1) Capital expenditure on the collieries

(2) Expenditure from the depreciation fund

(3) Excess expenditure on American purchases and freight, etc

200

250

Final Total 1,500

2 200

Grand Total

In effect what has been done is to write up the old plant croies on the ground of the 4 ciones to Rs 5 rise in prices since before the war, and to write down the Greater Extensions from Rs 15cioies to Rs 10 cioies Half the reduction is due to the high prices at which the new plant was purchased, and half to the fact that part of the expenditure on the new plant goes to replace the old a large extent indeed the old plant is already replaced. The iolimg capacity of the new nulls is in excess of the capacity of the steel furnaces to produce ingots, and it is far from improbable that, when the new nulls have been tuned up, the old mills may be closed down It may be added that, if the duplex process justifies the expectations formed of it, the addition of a third tilting furnace at a comparatively small cost would almost render it possible to dispense with the open hearth furnaces blast furnaces are still efficient and have many years of life before them

The Manufacturer's Profit

The Capital expenditure required for the construction of The Manufacturer's non and steel works with an outturn of over 600,000 tons of pig iron and over 400,000

tons of finished steel has been found to be Rs 15 croics. On this basis the return on the capital investment can be ascertained. The Company's share and debenture capital innounts to Rs 16½ croics divided as follows.—

| orania, marine di marine del como que de la como de la | | | , | |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|------------------|------------------|---------------------|
| - | | Amount | Rate of interest | Interest pavable |
| | - | l Rs Lakhs | Per cent | Rs Lakhs |
| First preference shires | | 75 00 | 6 | 4 50 |
| Second preference shares | | 700 00 | 7놀 | 52 50 |
| Ordinary and deferred shares | i | 277 12 | 10 | 27 71 |
| Debentures | | | 8 | 48 00 |
| | Total | 16,52 12 | 8 03 | 132 71 |

It will be seen that the entire capital has been raised at an average rate of 8 per cent. Interest on Rs. 15 crores at the same rate comes to Rs. 120 lakhs and it is this sum which has to be found from the sale of non and steel.

79 When the full production of steel is attained the simplies pig iron will be about 40,000 tons Probable profits on the amount does not exceed the normal surplus pig iron which any steel manufacturer with an output of 400,000 tons of steel and making his own pig non would provide for Some reserve capacity for pig from is necessary, since otherwise there is a risk that the steel furnaces might be put out of action for want of the necessary raw material, and within the hunts of this surplus the profits on the pig non may failly be taken in reduction of the profits expected from the steel 1921-22, however, was altogether abnormal, both in respect of the quantity of surplus pig non (107,000 tons against 126,000 tons of finished steel) and the average price obtained (Rs 94 a ton) which left a profit of nearly Rs 50 a ton. Three companies are now competing in the Indian and export markets for pig non and the especially in the export market, has fallen heavily would not be safe to estimate the average profit per ton at more than Rs 20 m the future, and on 40,000 tons this means a total This reduces the return which the sale of profit of Rs 8 lakhs steel has to provide from Rs 120 lakhs to Rs 112 lakhs and with an output of 420 000 tons the incidence is Rs 26 67 per ton

Overbead Charges.

The everness charges—
Interest of wirking ing capital The Company have estimated the sum required at Rs 500 lakhs. Excluding the provision for the collienes the total comes to Rs 445 lakhs divided as follows:—

| | | | $P \leq$ |
|--------------------------------------------|---|-------|----------|
| | | | Lasts |
| Stores and spare parts of all kinds | | • | 189 |
| Raw materials and refractory prices | | • | 75 € |
| Outstanding and stocks of Enfected product | - | • | Lev |
| | | Tetal | 445 |
| | | | |

No reduction is necessary under the second head but both the others are, we think, over-estimated. The total expenditure in 1922-23 on stores and spare parts of all kinds was in the neighbourhood of Rs. 50 lakhs, and is not likely to exceed Rs. 120 lakhs when the new part is in operation. Making every allowance for the fact that the Indian manufacturer has to keep a much larger stock of spare parts and other stores than the European or Americal manufacturer owing to the difficulty of obtaining supplies at short notice, we cannot see why the stock should be equal to eighteen months consumption. We have checked the various items and we think Rs. 110 lakhs should suffice. The over-estimate under the third head arises from the fact that the stocks of finished goods have been valued at their selling price instead of on the basis of the out-of-pocket expenditure actually incurred. The reduction to be made here is Rs. 25 lakhs. The working capital required then stands at Rs. 350 lakhs, and interest at 71 per cent, amounts to Rs. 26 25 lakhs. The provision for raw materials, outstandings and stocks of finished goods is equivalent to about six months production.

- 81. The other overhead charges do not require a lengthy dis-
- 1) Bomban expenses and agents commission—The Companiestimate the head office expenses at Rs 4 lakhs, which is a reasonable figure. The Agents commission under the terms of their contract, on the assumption that the full dividends are earned in Rs 84 lakhs.
- (2) Deprecation—The allowance for depreciation may be taken at an oil-round rate of 61 per cent on Rs 15 crores, and the amount required is Rs 93.75 lakes

Final charges and the rest line to be debited with more than about 21 per cent of the overhead charges and the rest line to be earned by the steel head charges.

The figures we have arrived at compare as follows with those of 1921-22 —

| | , | . Incidence for ton of finished stiff | |
|---------------------------------------------------------------------------------------------------------------|--------|---------------------------------------|-----------------------------------|
| a de la companya de | , | 1021 22 | After full production is attained |
| - | , 1 | 114 | R- |
| Interest on vorking capital Bombay expenses and Agents commission . Repreciation | 1 | 9 59 4 67 23 97 | 6 (f) 2 89 21 72 |
| Total excellend | | 38 21 | 30.70 |
| Return on expital investment | | 20.96 | 26 67 |
| fotal . | • | 59 20 | 57 17 |

The overhead charges should be distinctly lower when the new plant is in full swing, but a larger sum per ton is required as interest on fixed capital. The latter result was to be expected, a the new plant is more elaborate in type and consequently its original cost is higher.

Works Costs.

83 The average works cost of finished steel in 1921-22 was Rs 12041 per ton, but two years have Risc in the price of clapsed since then, and there may coal since 1921-22 reasons for reconsidering that figure In one respect only the conditions have materially changed, viz, the rise in the price of coal. The Company purchases coal under long term contracts by which the price is fixed at the price paid by the Railway Board for similar coal or at a figure eight annas higher The Railway Board itself, however, entered into contracts covering a period of three years from 1st April 1922 to 31st March 1925 at prices considerably higher than those paid previously, and increasing by 12 annas a ton in each of the second and third years We shall refer again to the Company's coal contracts in a later paragraph (see paragraph 103 below), and the only point we desire to make here is that under their operation the increase in the com of coal was unavoidable,

84 In 1922-23 the price of purchased coal—free on rail-Works costs in 1922-23 According to the Company's cost accounts the average cost of finished steel in that year is Rs 128 84 a ton but in fact this figure should be higher. Had the coal been charged in the cost accounts at the purchase price plus freight as in previous years the average cost of finished steel would have been approximately Rs 135 per ton But owing to a change of system, coal is now charged at the average of the price paid for purchased coal and the raising cost of coal from the Company's own collieries plus freight to Jamshedpin in both cases This new system is not consistent with the principle we have adopted that the collieries should be treated as financially independent and for our purposes the steel cost must be taken at Rs 135 On the other hand it was stated in evidence on behalf of the Company that except in the price of coal there was no important change in 1922-23 and the higher price only accounts tor a rise of about Rs 95 over the costs of 1921-22 The average cost may therefore be put at Rs 130 and the balance of Rs 3 is attributable to the strike

Works costs in 1923. It ton in the price of purchased coal and a similar increase will take place in 1924-25. Each increase is equivalent to a rise of Rs. 3 a ton in the cost of finished steel at the present rate of consumption and, though there may be compensating savings in other directions, there is no prospect that in the old plant at least, the cost can be brought appreciably below Rs. 130 a ton until 1925-26.

Future works costs next three or four years must be largely a matter for conjecture. The three causes which have tended to keep the cost of steel production high at Jamshedpur are—

- (1) The price of coal
- (2) The comparatively low output of the steel furnaces, and
- (3) The fact that parts of the plant are becoming obsolete and are expensive to operate. This applies specially to the folling mills

In respect of coal no relief is possible until April 1925 for (as explained in paragraph 83 above) the price is governed by the price paid by the Railway Board which is itself fixed by a three years contract commencing in April 1922. A great improvement in the output of steel ingots is expected from the new dupley process the introduction of which is now imminent but the process has never

yet been worked in India and the best results cannot be attained at once. The new mills are far more efficient than the old and the costs will be lower, but here again a high output is indispensable to economy, and the output of the mills depends absolutely on the production of ingots by the steel furnaces. We do not doubt that costs will steadily diminish, but it is far more difficult to forecast the rate at which they will fall

The Company's estate they considered their works costs were likely mate of future costs: to be after full production had been attained, the price of coal being taken at the same figure as in 1921-22. The estimate compares as follows with the works cost of that year.

| | | Cost | COST PER TON | |
|-------------------------------------|-------------------------------------|--------------------|------------------------------------------|--|
| | | Actuals 1921-22 | As estimated ofter full production | |
| Pig Iron | • | . 34 47 | 30 95 | |
| Steel ingots | | 68 82 | 58 50 | |
| Rails | | 116 00 | 95 54 | |
| Bais | | • 135 50 | 112 05 | |
| Average for production but mills | ucts of new rail an | od | 96 30 | |
| Ditto | of old mills | . 120 41 | 106 50 | |
| Ditto mills . | of old and ne | • | 99 00 | |
| Sliceta—gali ruised | l and black, plates a | nd | 124 94 | |
| Average for all fine sheets, plates | shed steel including and sheet-base | g | 106 46 | |

An examination of the details of the estimate shows that nearly three-fifths of the reduction in the cost of rails, which may be taken us a typical product, is expected from the steel furnaces and about two-fifths from the new mill * Some economies are also anticipated in the working of the old steel furnaces, but in the main the company look for the savings almost entirely to the new plant. On this showing, everything depends on the success of the duplex process, for the new mills will not be cheap to work unless the supply of steel ingots is fully maintained.

The evidence we have received does not justify an assumption that the price of coal will in fact fall to the 1921-22 level during the course of the next three or four years. Mr. Whitworth, the Chief Mining Engineer with the Railway Board, informed us that in his opinion it was

^{*} The reduction in the cost of pig non does not affect costs in the later stages so much as might have been expected. The Company apparently expect that the wastage of pig iron will be higher in the duplex process than in the open hearth furnaces, and that they may be unable to utilize all the scrap produced

doubtful whether good Thana coal would ever be sold to Railways again in large quantities under Rs 9 per ton. There are however causes at work which must eventually bring prices down. Rulway facilities are being improved the deeper unites are equipping themselves with electrical coal-cutting machinery and new coal fields are about to be opened out where it the outset the raising costs are likely to be low. We do not think it is an extravagant supposition that in three or four years the average price of the coal required by the Tata Iron and Steel Company might drop to some figure between Rs. 8 and Rs. 9 per ton which would mean about Rs. 10 per ton at the Tamshedian works. Is the cost of coal at the works was Rs. 8 per ton in 1921-22, in increase of Rs. 2 per ton would raise the works cost of steel by Rs. 8 per ton on the basis of 4 tons of coal to one ton of finished steel

89 The Company have furnished us with copies of their flowsheets showing the probable distribution of Utilization of the surthe fuel to the various sections of the plant blus Eises when full production is its med. The consumption of coal expected is about I tens per ion of nurshed steel and the estimate referred to in paragraph 87 also seems to presuppose a similar rate of consumption. It seems to us doubtful however whether so large a quantity will actually be required. The inflammable waste gases produced in the coke ovens and the blast furnaces are a valuable fuel and the experience of other countries shows that shows that if they are fully and efficiently utilised the coal consumption can be heavily cut down The quantities of gas which will be burnt accomplete. will be burnt according to the flowsheets appear to be reasonable but we can but we can find no equivalent saving in coal The United Steel Corporation of American Steel Corp Steel Corporation of Asia have given us figures for their con requirements and the manufacture given us figures for their con requirements. requirements and the rate is equivalent to less, than 3 ton of coal per ton of finished steel. We believe that the Tita Iron and Steel Company should be all. and Steel Company should be able to save at least half a ton o coal per ton of finished attack. coal per ton of finished steel as computed with their estimate and this saving would go for to this saving would go far to counteract the higher piece of coal. The economy effected is not counteract the higher piece of half The economy effected is not merely the purchase pince of half ton of coal there are some merely the purchase pince of the so ton of coal there are savings in labour charges also for the gar which replaces the coal can be buint much more cheaply

Necessity of factors We made no allusion to the subject when plant was designed at a time when coal could be landed at Jamshedpur at Rs 3 a ton or less and there was no particular

The estimate for the birst furnices shows a credit for surplus gas of annas per ton of piz iron and the coke ovens estimate a credit of a little oven he gas is railing me hod—the figures mean that the surplus gases displace only 80 000 for our quite inadequate figure

incentive to reduce consumption. But the cost of coal seems to have usen permanently to a much higher level, and it is imperative that the fuel value of the surplus gases should not be wasted. It is certain that, if new steel works are erected by another firm, every possible step will be taken to keep the coal consumption low and, if the Tata Iron and Steel Company is to hold its own, economy in fuel is indispensable.

91 We believe that the works cost of steel at Jamshedpur can Gradual decline pro-bable in production costs be reduced to the extent indicated in the Company s estimate, but this cannot be as output mereases done at once and a transition period of several years is mevitable during which the works costs should gradually fall from about Rs 130 to some figure in the neighbourhood of Rs 100 a ton There are too many doubtful factors involved to justify any confident prediction as to the rate at which costs will fall, but one point we regard as certain. The full production of 420,000 tons can be attained only gradually The Tata Iron and Steel Company has always tended, we think, to be unduly sangume as to the time within which results can be expect-In order to get some definite basis on which to work, we estimate that the production of finished steel may be 250 000 tons in 1924-25, 335,000 tons in 1925-26 and about 400,000 tons in 1926-27 It is not safe to assume that a process untired in India before (i c, the duplex process) will give the full results expected of it until after one or two years' practical working. If the actual output approximates to the figures given above, it will not be until the fourth year that pieces will approach their final level

The fair Selling Price of Steel

The selling price of steel production, about Rs 57th a ton will be required in order to meet the overhead charges on steel and the manufacturer's profit. The third element in the selling price (i.e. the works costs) cannot, we have found, be put at a definite figure, but may be expected to drop gradually from near Rs 130 to near Rs 100. It is on this basis that we have to determine the selling price which yields a fair return on the capital investment. To this branch of the subject we now turn

| | | | Re per ton |
|-----------------------|-------|---|------------|
| "Overhead . | ~ | | 20 70 |
| Manufacturer's profit | • | | 16 67 |
| | lotel | _ | 57.87 |

lakhs) and the interest on working capital (Rs 26 25 lakhs) are therefore amply covered.

96 The final result of the enquires which we have summarised

The selling price of Rs 180 a ton adopted as the basis of proposals made in Chapter V and in this Chapter is that our recommendations should be so framed as to secure to the Indian manufacturer an average selling price of Rs 180 a ton We have been conscious throughout that

this part of our task was exceedingly difficult, and we have spared no pains to investigate the facts The time occupied might perhaps have been shorter if the case for the steel industry had been presented by the Tata Iron and Steel Company in a more complete torm at the outset, but we desire to acknowledge cordually the readiness with which the Company complied with all our requests for information Whatever the particular subject under enquiry might be, the Company gave us every opportunity to investigate the facts for ourselves, and allowed us to inspect all documents which we desired to see We had hoped also to enlist the assistance of the business community generally in examining the cost of production and kindred questions, and it was with that object that we published 10 October the evidence taken at Jamshedpui in August, Oui hopes were disappointed, however, and we received no criticisms or this part of the case The witnesses from whom we endeavoured to obtain opinions in oral examination explained that they could not deal with the matter without a closer scrutiny of the published evidence than either they, or the bodies they represented, had attempted We mention the fact in no spirit of complaint, but in justice to ourselves we desire to make it plain that we should have welcomed assistance from commercial men in the investigation of a very difficult question

CHAPTER VII.

General considerations affecting the Board's proposals.

77 The conclusions at which we have arrived up to this stage surrous of the conclusions at which we have arrived up to this stage surrous of the conclusions at which we have arrived up to this stage.

- (1) India possesses great natural advantages for the manufacture of steel owing to the richness and abundance of the non-ore deposits and the comparatively short distance which separates them from the coal fields
- (2) At the present time the continued existence of steel manufacture in India is in grave jeopardy and, unless protection is given there is no prospect of further development for many years to come
- (3) The natural advantages are so great that eventually steel manufacture in India should be possible at as low a cost as in any other country.
- (4) In the national interests it is of great importance that steel should be manufactured in India
- (i) The prices at which steel of the kinds we are concerned with is likely to be imported to India without duty are—

| | $\mathbf{R}_{\mathbf{s}}$ |
|----------------------------------------------------|---------------------------|
| Burs | 140 |
| Structural shapes, i.e. angles, beams channels etc | 115 |
| Ruls 30 lbs and ever | 140 |
| Plates, Ordinary | 150 |
| Sheets black | 200 |
| Sheets 11h in sed | 300 |

(6) The average puce which gives the Indian manufacturer a fan return on his capital is Rs 180 a ton

It is on these data that our recommendations are based, but before stating them we desire in this chapter to explain our attitude on certain general questions which necessarily affect our proposals. These are the principle of discriminating protection, the extent to which protection should be given by means of bounties or subsidies, the advantages and disadvantages of specific and advalorem duties, the period which our recommendations cover, and finally the special circumstances affecting the Tata Iron and Steel Company and the extent to which they should be taken into account in the protective scheme.

98 We referred very briefly in Chapter III to the policy of discriminating protection and to one of its corollaries, but the point requires some slight amplification. The phrase was defined by the Fiscal Commission in the sense that the temporary sacrifice which even the most successful protection must entail, should be restricted to the minimum necessary to attain the object aimed at This principle as we understand it operates in three ways—

- (1) It governs the selection of the industries to be protected,
- (2) It limits the amount of the protection to be granted, and
- (3) Within each industry it excludes from the protective scheme those products which are not made and are not likely to be made in India

All these aspects are important, but it is the third which chiefly concerns us here Throughout our enquiry we have had the question before us, and we have endeavoured to frame our proposals so as to avoid interfering with products which will continue to be imported because there is no one in India to make them excludes from the scope of our recommendations most classes of machinery and, with one or two exceptions, everything classed as Within the non and steel schedule it rules out several items of which the most important are train rails, hoops and strips and all pipes and tubes except those built up and rivetted from steel plates Finally, within each group of articles it renders it necessary to leave untouched, as far as possible, those qualities of steel (c g , high tensile and special alloy steel) which no firm in India has yet made, nor is likely to make for a number of years Minute discrimination is not always possible, but to the best of our ability we have formulated our proposals in accordance with the principle laid down

The steel industry is a basic industry and, if its price be raised by the imposition of protective duties, Protection by means the effect on other industries must be fai of bounties or subsidies leaching For this reason the Fiscal Commission pointed out that the best means of assisting a basic industry may often be found by means of a bounty rather than by a protective duty We fully recognize that the protection of basic industries by means of head of head was feel. hy means of bounties has certain obvious advantages, but we fear that for financial reasons any scheme which proposed to accord protection to steel calculations and scheme which proposed to accord protection to steel calculations. tection to steel solely by this means must be dismissed as implacticable at mesent. cable at present and we need not dwell on the point further We have, however come we need not dwell on the point further we have, however considered whether a scheme could be devised of a combination of tariff duties and bounties so as to restrict as far ar possible the burden on the consumer. To a limited extent we have

had recourse to this expedient, but for practical reasons it is impossible to give full effect to it. During the next years the production of steel at Junishedpur will increase from 126,000 to 420,000 tons, and this must ential a very serious reduction in the revenue at present derived from customs duties on steel. Any scheme of balancing duties against bounties is in danger of breaking down because the extra revenue from which the bounties are to be paid is a vanishing quantity which ultimately disappears altogether. We do not consider it possible to go further in this direction than we propose to go (see paragraph 116 below).

100 We do not propose to discuss at any length the relative meriti of specific and ad valorem duties 11.3 Specie ad The experience of other countries seems to everen ditte show that, with the gradual development of the protective scheme, the specific duty plays a larger and larger part in the tariff. When the object in view is the rusing of revenue at is natural to assess the contribution levied or imports according to the value of the goods. But when protection and not revenue is the goal, ad ralorem duties have a serious defect especially when prices are subject to wide fluctuations. When prices are high ai d protection is least needed the customs duties are highest, vinle when prices are low and the need-for protection is greatest the duties are also low. For this reason we have proposed specific duties wherever possible. It may be necessary, however, for special reasons, to make an exception in the case of fabricated steel

101 We have based our proposals on an average selling price of Ps 180 a ton for raw steel It is impos-Limitation of the sible however, on that basis to make recom-Board's proposals to a period of three years mendations intended to remain in force over a long period, for we believe that in three or four years time it will be possible to reduce the cost of steel production in India to a level at which the manufacturer will be able to sell steel at a price much below Rs 180 a ton and still make a reasonable profit. We recognise that there are grave disadvantages in a scheme of protection limited in this way. We have had it in evidence that if a new firm were to undertake the manufacture of steel, a period of five years would probably elapse before steel was actually produced One of the objects protection is intended to secure is to produce internal competition behind the tariff wall and if the protective duties are subject to frequent revision the prospect of the establishment of new steel works is diminished In spite of this obvious objection however, we are compelled to limit our recommendations to a period of three years We have to deal with conditions as they are and not as we should

like them to be All our proposals imply some estimate of future world prices for steel and of future manufacturing costs. These estimates are made at a time when prices are subject to wide fluctuations under influences both political and economic, and when the cost of steel making in India will depend on the result of using a process of manufacture which has not yet been tried in the country. In these circumstances long views are impossible, and we believe it will be necessary to hold a fresh enquiry in 1926-27, when the new plant at Tamshedpur has been working for two complete years. By that time world conditions may be more stable and the general level of prices may have settled down. It will then be possible to deal with production costs in the new plant on the basis of ascertained facts instead of the estimates and conjectures which have had to serve our purpose. Meanwhile, even though the rate of protection cannot be assured for more than a short period, it is at any rate possible to lay down the policy definitely, and it is for this reason that we laid stress on the point in Chapter III

102 We turn now to the special circumstances affecting the

Difficulties created by the fact that rolled steel is manufactured by only one firm in Ind a.

Tata Iron and Steel Company Throughout our enquiry we have been conscious of the difficulty created by the fact that there is only one firm in India manufacturing colled steel Inevitably we have had to

concentrate our attention on the affairs of one company, but we have not been insensible to the necessity wider outlook. Our estimate of the capital expenditure on which the sale of iron and steel must provide a fair return, if the industry is to flourish, and on which the allowance for depreciation must be calculated, is not the actual expenditure of the Tata Iron and Steel Company, but the expenditure which, to the best of our judgment on the data available, any manufacturer of iron and steel on the same scale would have to incur Similarly our estimate of the working capital required is essentially a calculation of the extent to which a manufacturer of iron and steel under Indian conditions must incur expenditure in anticipation of receiving the price of his finished goods In respect of the works costs the only Indian data available are the actual costs at Jamshedpur and there can be no other for at least five years to come It was necessary for the purposes of our enquiry that we should consider whether costs had been raised to an unjustifiable level by failures on the part of the technical management but no facts have been brought to our notice which would justify us in making a criticism of that kind The Jamshedpur plant compares unfavourably with many plants in vestern countries in two respects—(a) the comparatively low outturn of the steel furnaces, and (b) the imperfect

CINITIE CONSIDERATIONS IF CTING THE BOIRD'S PROFOSALS while it is the at plus these But we are not entitled to ear, he professional time to be some the profession of the quality to the low cost of the excess consump
to the low cost of the excess consump
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to the low cost of cost and even at the to all the contract to projected (1916-17 coal was landed to the morney Residence of the second line in the molecular line in the molecular line in the molecular line in the molecular in the molecular line in the The reason of the both of his line cares on it rather because of " when he is the begins on the bast

Into 21 a most non-security contains of the Company which have come to our nonce relate not to the technical proprenent of Tomshedpur but to the greens administers in of his affert for which the Rombin office is read to the property for example been taken to the twentythe term contracts for the purchase of coal which the Company The made is a despirer hell by the contracts provide that the base from he had been as or higher present annes a ton then the price pull by the Rolling Rosed The result is that in the circuit vest and almos certainly in 1024-25 the Company the right more than the market price for the coal ther buy It does in follow honever, that the contracts were ill-judged Lucie may be room for doubt whether it was becessor, or exrelient to make contracts for so long 3 period as 25 years or for the little of our mine con record of the contracts of a million tone of coal Bus ence the Rubert Roard is by far the largest parchaser of cool in the market and firm a high can secure supplies at or shout the price which the Food is pring should have a resconshie asthe love that the brice will be below and not above the ordinary These exectations have been falsified recently owing to causes which could not be foreseen but when the three-veet contricis made by the Board expire the Company will no doubt again

101 The contricts made with the Railwin Found and with secure its coal at a reasonable price The earlest is the contrace with the Ber-of Naguar Rollwar Compour which was negotiated in 1012. Next in order are the contracts with what negotives in 121 Policer Railwar Companies which were made in 1018 while the consist with the Railwar Board which is litest in die nas mode in 1010. All the contracts took effect

^{*}The Perlat Brown of Company of Relief and Yelfs.
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from 1st April 1920, and then duration and the prices fixed are shown in the following statement —

| Name of Railway Administration | Duration of continct | Prices fixed per ton | |
|-----------------------------------|---------------------------------|----------------------|------------------|
| | | | \mathbf{R}_{I} |
| Bengal Nagpur Rail- | 5 years till 31st March 1925 | Rails Fishplates | 110 140 |
| Palmer Railways | 6 years till 31st March 1926 | Rails Fishplates | 122 8 152 8 |
| Railway Beard | 7 years till 3 st March 1927 | Rails Fishplates | 130 160 |

The prices actually received from the Railway Board were never so law as those fixed by the contract By special arrangement the Company received, up to the 30th September 1921, a certain percentage of the difference between the contract price and the market price in England, and from the 1st October 1921 onwards, by arrangements renewed from time to time, the price has been fixed at The Company has furnished us with a statement Rs 156 a ton explaining fully the reasons why they considered it desirable to make certain of the sale of their staple product for a period of years after the war and how the prices were fixed We do not propose to discuss these explanations at length Events have proved that the Company was wrong in its judgment both as to the price likely to be obtained for iails in the open market and the cost at which it could manufacture Similar errors in judgment were frequent both during and after the war, and ordinarily bargains which prove unprofitable furnish no ground for State assistance to the party who has suffered But in this case Government is itself the proprietor of nearly all the Railways with which the contracts were made, and in so far as the contracts have entailed loss to the Company, they have at any rate secured a very substantial gain to the tax-payer * We do not think this fact can be ignored, once it is decided that the steel industry should be protected

The time occupied in the construction of the Greater Extensions has exceeded the original estimate by three or four years and the cost

^{*}The Tata Iron and Steel Company estimate that the total saving to the Pailways from these contracts in the two years 1920 21 and 1921 22 was Rs 142 lakhs. This estimate assumes that but for the contracts, the Pailways would have had to pay for imported rails and fishplates the prices quoted in the trade papers. In fact, however, rails can always be purchased for export in large quartities at prices substantially below the trade paper quotations. If a deduction of Ps. 20 per ton be made from the quoted prices on the account and if 90 per cent of the savings on the Company-worsed lines is taken as the Government share the ret saving to the tay-paper for the two years is Rs 103 lakes. Further savings have also accound in the last two years, but owing to the low price of imported to be the save much smaller.

GENERAL CONSIDERATIONS AFFECTING THE BOARD'S PROPOSALS of the scheme has also proved much higher than was at first exneme has also proved much higher than was at face the One result has been that the Company had to face the pecied One result has been that the Company had to take new great fall in places in plant which was borne metalled. Another and more accommon plant which was borne metalled. great tail in plices in 1921 Without being able to ntilize Another and more economical plant which was being installed and more economical plant which was being installed and the character countries of the char and more economical plant which was being installed Another consequence is that the share capital originally raised to meet the consequence is that the share capital originally raised to meet the cost of the extensions proved inadequate, and the Company cost of the extensions proved inadequate from contact of raising from contact of raising from contact of raising from contact of raising from contact or raising from co cost of the extensions proved madequate, and the Company has laboured under the necessity of raising fresh capital otherwise in laboured under the necessity of raising fresh capital otherwise and the company has laboured under the necessity of raising fresh capital otherwise in the necessity of th aboured under the necessity of raising tresh capital otherwise in In these chounstances the finorder to complete the new works have been severely stimulated ancial resources of the Company have been framework these frameworks ancial resources of the live received these frameworks. pectedancial resources of the Company have been severely strained in the some of the evidence we have received, these for moteration was been some of the evidence we have received need for moteration was been referred to as if the surposed need for moteration was some of the evidence we have received, these mancial dimcusses was live been lefelled to as if the sul posed need for plotection that the large been regard of them and it has been around either that the evidence and it has been around either that the evidence and it has been around either that the evidence and it has been around either than a color of the evidence and it has been around either than a color of the evidence are the evidence and it has been around either than a color of the evidence are the evidence and it has been around either than a color of the evidence are the evidence and it has been around either than a color of the evidence are the evidence and it has been around either than a color of the evidence are the evidence and it has been around evidence are the evidence nave been leteried to as if the sul posed need for protection was created solely by them, and it has been argued Company with a created solely by them, are reconstruction of the Company with a created solely by the met by a reconstruction of the Company with a created solely by them. created solely by them, and it has been argued either that the stuation could be met by a reconstruction of the Company with a reduced courted or that it are a constance is over it should tole reduced courted or that it are a constance is over it. situation could be met by a reconstruction of the Company With a reduced capital, or that if State assistance is given, and the form of a loan or guarantee. reduced capital, or that if State assistance is given, it should take the form of a loan or guarantee. In view of these criticisms in the form of a loan or guarantee are chould make assistance is given, it should take the form of a loan or guarantee. In view of these criticisms in the form of a loan or guarantee are chould make assistance is given, it should take assistance as a should real as a shou the form of a loan or guarantee In view of these criticisms it is important that we should make our position from our question of important that we should make our position clear any question of ment, the need for protection does not arise from the need for protection does not arise ment, the need for protection does not arise from any question of the difference between the place at which steel finance, but from the difference between Tradicion constitution and the price of which the Tradicion constitution arise from any question of the price of which the Tradicion constitution arise from the price of which the tradicion constitution arise from the price of which the price of mance, but nom the difference between the place at which steel Indian manufacturer that is imported and the price at which the Trade Afference between the place that the price at which ported and the price at which the thought the price at which the difference between these two.

The main reason for the wide difference between these main reason for the wide difference between these main reason than the cost of medication in the cost prices is the present high cost of production in bringing the bringing to the delay in at all that we is undoubtedly due in Part to the not due at all that we not operation, but it is for this reason the contains the plant into operation, it is for the contained afficulty in raising capital the validate of the difficulty propose to examine the validate of the difficulty propose to examine the validate of the difficulty propose to examine the validate of the delay in the propose to examine the validate of the delay in the propose to examine the validate of the delay in the propose to examine the validate of the delay in the propose to examine the validate of the delay in th sell The main reason for the wide difference between the prices is the present high cost of production in human prices. The delay is the present high cost of production in human prices is the delay in human prices. new plant into operation, but it is not this leason the difficulty in raising capital the validity of do not propose to examine high dividends paid by do not propose to examine the validity of the the Comfrequently made regarding the high dividends paid by dividends that if dividends that if dividends are the proposed to the conference of course that if dividends are the proposed to the conference of course that if dividends are the proposed to examine the high dividends paid to the conference of course that if dividends are the proposed to examine the proposed the comference of the conference of the frequently made regarding the high dividends Paid by the Company in certain years the Company's fraction of the control of the sell pany in certain years It is obvious of course that, if divide have had been restricted, the Company's financial position would have hear and less outside capital would have hear required hear and less outside capital would have hear and hea been easier, and less outside capital would have been required.

Rut the road for protection would have been easier, and less outside capital would have been exactly what it is But the need for protection would have been exactly to do not be attracted to the company has been extracted to do not be attracted to a supplied to do not be attracted to a supplied to a suppl to-day at all rate the cost of production of the hard action when the cost of production of the hard action to-day The extra loans which the Company has have determined not enter at all into the cost of production as we have determined 106 It is desirable that we should indicate to what extent, in our opinion, the special cheumstances affect λt

ing the Tata Iron and Steel Company may Justifiably be taken into account in the proposals We are about to make In the first place, we think that account must be taken of the present high level of costs and the fact that the economical production which the new plant count to are will be etconomical. the present high level of costs and the fact that the economical production which the new plant ought to give will be attained only production which the new plant high costs are due to the present high costs ar Extent to which special circumstances affecting which the new plant ought to give will be itstalled only.

In 50 far as the present high costs are manufacturer of the Tata Iron and Steel Company have affected our proposals

gradually in so far as the present high costs are due to the price manufacturer of coil, allowance should be made because any the come way of coil, allowance likely to be affected in the come way the costs are due to the price that the costs are due to the costs of coil, allowance should be made because any manufacturer of the same way ron and steel was likely to be affected in the same way ron and steel was likely to be made preceded any manufacturer of the same way. ron and steel was likely to be anected in the same way continued and Steel Company has made precisely similar than Iron and Steel Company column coal required for the enpole of the column coal required for the enpole of the column coal required. tracts for the supply of the coking coal required for its blast

turnaces and Mr. Tarlton (of Messrs Bird and Company) giving evidence for the I nited Steel Corporation of Asia expressed the opinion that on the incrage a contract of this kind was likely to result in favourable prices. In so far again, as higher costs during the transition period are due to difficulties in working an unfunder process of steel manufacture, the same difficulties vould affect any firm commencing to manufacture steel in India, and even to a greater degree Finally, since the object of protection is to preserve and develop the steel industry the measures taken must be adequate for their purpose, and must do justice to the facts of the case Whatever reasons may exist for withholding protection altogether there are none for any scheme which at once raises prices to the consumer and at the same time fails to preserve the industry. The general principle which underlies our recommendations, therefore, is that the assistance granted should suffice to give the Company-

(a) when they reach their full production a fair return on their capital outlay after meeting all overhead charges, provided the works expenditure is reduced to a reasonable figure, and

(b) the minimum of assistance required to tide the industry over a difficult period

It is in the light of these considerations that we have taken Rs 180 a ton as the basic selling price for the manufacturer.

In the second place we think that the form of our proposals may rightly be affected by the special post-Special treatment retion as regards rails So long as the Comquired for rails pany is bound under contract to supply rails at a certain price the imposition of a tariff duty must be largely nugatory. The object of protective duties is to secure a fair price to the producer and it is quite useless to raise prices to the consumer if the manufacturer is no better off than before already been pointed out moreover that the tax-paver as the ultimate proprietor of the Railways, benefits directly from the contracts, and if the Legislature representing the tax-payer, decides that it is expedient in the public interest that the manufacturer should receive a higher price it seems natural to adopt the most direct method of securing that result The circumstances clearly point, therefore to the advisability of dealing with rails by way of hounties rather than by way of tariff duties

The barden on other by the burden which protection for steel indestructed on the consumer But it is clearly more convenient to defer its discussion until we have explained our proposals for a purely hypothetical discussion is likely to be infructious

CHAPTER VIII.

Recommendations regarding the protection of the steel industry.

109 We shall now state and explain the proposals which we recommend to the Government of India for adoption In this Report we shall deal primarily with what may be called raw steel, te, the products manufactured by the Tata Iron and Steel Company Of these the principal are—

Structural shapes, 1.c, beams, angles, channels, etc

Plates, ship, tank and bridge

Bars and rods, common

Sheets, black and galvanised, whether corrugated or plani

Rails and fishplates

The consequential effect of our proposals on the engineering industry and on the use of wrought iron will also be briefly discussed. But our recommendations regarding what may be called the subsidiary industries (timplate, enamel ware, agricultural implements, etc.), must be reserved for the Second Report which we hope to submit at a very early date. In the proposals now made we have aimed at securing to the manufacturer an average price of Rs. 180 a ton, but in one or two cases we have gone slightly above or below this figure. Sheets, whether galvanised or plain stand on a different footing and have been dealt with specially

structural shapes (that is, beams, angles, channels, etc., unfabricated)—The average price at which steel of this kind is likely to enter India without duty is Rs 145 a ton and the present tariff valuation is Rs 150 a ton for angles and Rs 170 for channels (a figure which seems to us excessive). Other shapes are assessed ad valorem, the rate of duty being 10 per cent in all cases. The present duty may be taken is Rs 15 a ton on the average. We propose a specific duty of Rs 20 a ton, which is equivalent approximately to a 20 per cent duty. A somewhat higher duty of Rs 35 a ton would be required in order to raise the selling price to Rs 180 a ton, but we have preferred in this case.

to take a slightly lower figure. It is through the price of structural steel that the engineering industries and the Railways are most likely to be affected, and we are anxious that the burden on them should be lightened as far as possible. We have taken into account also the fact that our proposals about rails (see paragraph 116 below) will, at any rate in the first year, give the manufacturer rather more than Rs 180 a ton. Steel angles and channels are assessed in the tariff schedule separately from wrought iron, all beams are entered in the 'non or steel' section of the present schedule

are likely to enter India without duty is Rs 150 at on and the present tariff valuation is Rs 150. We propose a specific duty of Rs 30 at on on plates of this kind. Boiler firebox and special quality plates will remain subject to the present tariff, but as their valuation is Rs 300, all plates will in effect pay the same duty of Rs 30 at on. Wrought iron plates are not in common use and such as are imported are nearly all of special qualities. The cost of manufacturing plates at Jamshedpur has hitherto been a good deal above the corresponding cost of rails and bais. We have taken no account of that fact, however, for the plate mill has not hitherto been worked to anything like capacity

112 Bars and rods — The price at which ordinary steel bars and rods are likely to enter India without duty 15 Bars and reds Rs 140 a ton, and the present tariff valuation of common bars is Rs 135 or Rs 150 a ton according to size The present duty is therefore Rs 13-8 or Rs 15 a ton We propose a specific duty of Rs 40 a ton, the incidence being from 27 to 30 per cent This proposal does not affect Swedish bar, and similar qualities, bars made of crucible or high tensile steel or bars which are galvanised, tinned, planished, polished or lead-coated These remain subject to the existing duties, and wrought iron bars are in a separate part of the schedule. The specific duty of Rs 40 a ton is not sufficient to enable the Indian manufacturer to sell his bars at an average price of Rs 180 a ton in competition with Continental bars in all Indian markets We have taken into account, however, the fact that at Jamshedpur bars are manufactured to a standard with which the Continental bar does not always comply, and that they tend rather to compete with bars manufactured in the United Kingdom, the price of which is somewhat higher. We have also made allowance for the fact that in some of the up-country markets the Indian manufacturer owing to the favourable rates he can secure for complete wagon loads from the Railway administrations, is in a stronger position to meet competition

113 Sheets -The Tata Iron and Steel Company will manufacture both ordinary and black sheets and Sheets-galvanised and black not yet manufacgalvanised sheets It is entirely uncertain. tured in India however, what the cost of manufacture will be, for the Company have not yet set their sheet mills in motion. and are not likely to do so until September 1924. The only evidence we have as to costs is the estimate made by the Company at our request on the basis of 1921-22 coal pinces. This estimate puts the works cost of black sheets at Rs 149 a ton and of galvamised sheets at Rs 194 a ton. The present tariff valuation of black sheets is Rs 175 a ton (which is, we think, a low figure). and that of galvanised sheets is Rs 300 a ton which agrees with the figure at which we arrived It will be seen that, if the Company can manufacture sheets at figures approaching those they have given, the existing price plus ten per cent duty gives them a much larger margin above the works cost than they have in the case of other products. On the other hand, the estimate is for the eventual cost when manufacture has been going on for some time, and the actual cost during the first two or three years of manufacture will unquestionably be higher. We do not think that at the outset the manufacture of sheets can be established in India without protection of some kind. At the same time, in the absence of data as to the cost of manufacture, our proposals must be limited to the lowest amount which has any chance of attaining its object

114 The entries regarding sheets, whether galvanised or not,

Black sheets—proposals complicated Ungalvanised sheets fall under four entries—

| | Tariff Valuation por ton Rs | Piesent duty Rs |
|-------------------------------------------------------------------------------------------------------------------------|-----------------------------------|-----------------------|
| Sheets which have been cold rolled smoothed (including planished) pickled or cleaned by acid or other material of | ĺ | |
| process | . 00 | 20 |
| Sheets black plain | 175 | 17 8 |
| Sheets black, corrugated up to and includ- | • | |
| ing 26 Gauge | 300 | 30 |
| Sheets black corrugated above 26 Gauge | 400 | 40 |

The valuation of the corrugated sheets must be due to some misapprehension, for the corrugation cannot possibly make a difference of anything like Rs 125 in the value. The average value of black sheets, corrugated and plain, may be taken as Rs 200 a ton, and we propose that these sheets should be subject to a specific duty of Rs 30 per ton, which is equivalent to 15 per cent. Sheets falling under the first entry will remain subject to the existing duty. We have not thought it necessary to discriminate wrought iron sheets of which the imports are negligible.

115. The present classification of galvanised sheets for tariff Galvanised sheets—pro- purposes is as follows —

| | Tapiñ Valuation Fer ton | Present duty |
|-----------------------------------------|----------------------------|-----------------|
| | $R\varepsilon$ | R = |
| Cerrugated up to and including 26 Gauge | 569 | 30 |
| Gauge sbore to | 400 | 70 |
| Plan up to and including 26 Gause | 3-0 | 32 |
| abree 26 Garge | | 423 |

It is not obvious why the plan sheets should be valued more highly than the corrugated. We propose a uniform specific duty of Rs 45 a ton for all galvanised sheets. This makes practically no difference to the very thin sheets above 26 Gauge, and amounts to about 15 per cent, on the thicker sheets which are in common use

Rails and fishplates—We have already explained (paragraph 107 above), why in our opinion, rails should be treated differently from other steel products. The present duty is 10 per cent advalorem for which we think a specific duty of Rs. 14 a ton might with advantage be substituted. But the additional assistance which the Indian manufacturer requires ought we think to be given in the form of a bounty. This is the more desirable because the increase in Railway costs will be very greatly diminished. The price at which rails are likely to enter India without duty is Rs. 140 a ton which the addition of the duty would raise to Rs. 154. We propose that bounties should be given on the manufacture of rails (30 lbs and over) and fishplates for the next three years in accordance with the following shiding scale—

| | | | | | Ve | |
|-------------------------------|---|---|---|---|----------------|-----|
| 1024-25 1025-26 1026-27 | ٠ | • | ٠ | • | 26 20 20 | ton |

Save in so far as the Indian manufacturer is bound by long-term contracts the effect would be to sive him Rs 187 a ton for rails in the first year Rs 181 in the second and Rs 175 in the third. There are two reasons why a shding scale is desirable. In the first place, the existing contract with the Bengal Nagour Railway will terminate in March 1925, the contracts with the "Palmer" Railways in March 1926 and the contract with the Railway Board in March 1927. In each year, therefore, the manufacturer will receive for the rails he sells a price more nearly equal to the current world price, and in the second place costs will fall as production increases. For both reasons, the need for ontside assistance will diminish from year to year. The bounty should, we propose be

payable only on such rails and fishplates as are passed by the Government Metallurgical Inspector at Jamshedpur who inspects all rails manufactured for the Indian Railways. As the Inspector maintains in any case complete records of the quantities of rails passed by him, the determination of the amount payable on account of bounties from time to time presents no difficulties. Under these conditions the bounty will not be payable on light rails (under 30 lbs.) which are sold principally to private consumers. The imported price of these is variable but may be taken at Rs. 140 a ton. We propose a specific duty of Rs. 40 a ton on such rails and on fishplates therefor.

117 In the present tariff certain kinds of wrought iron, viz angle, channel, bar and rod-are included in Effect of the Board's a separate section apart from steel The effect proposals on the use of wrought iron of an increase in the duties on steel may quite possibly be to increase the imports of wrought iron number of purposes for which bars and angles are used, wrought non is as suitable as steel (indeed in some cases preferable), and for many other purposes non would be accepted as a satisfactory substitute for steel if it were a little cheaper. The manufacture of wrought from in Europe has, we are advised, been affected by post-war conditions even more adversely than that of steel, and plant now lying idle there could quickly be brought into production and supply large additional quantities of iron to India if there were Before the war, wrought iron of the commonei a demand for it kinds was more expensive than steel, but during the last two years the difference in price has been small and there have even been occasions when Belgian iron bars have been quoted at a slightly lower price than Belgian steel bars. In these circumstances we see no alternative, if the protection given is to be effective, but to raise the duties on certain kinds of wrought iron, even though it is not produced in India and the ordinary arguments for protection do not apply

118 The present tariff classification of wrought iron bar and Wrought iron bar and rod is as follows —

| rod—proposals | Tariff valua- tion | Present duty |
|-----------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|------------------------|
| Bar and Rod- | Rs per ton | $\mathbf{R}\mathbf{s}$ |
| Qualities superior to grade A of the B E S A * Grade A of the B E S A and | 850 | 35 |
| Crown quality and intermediate qualities— Over 1 inch in diameter or thickness 1 inch and under Common Ditto if galvanised, tinned or lead coated . | 160 190 140 180 | 16 19 14 18 |

^{*} British Engineering Standards Association.

Then wrought from bar of the superior qualities is imported it is nearly always because it is required for a purpose for which steel is not so suitable, and it is not desirable to raise the cost of such bar if this can possibly be avoided. It is common bar which is likely to compete with steel and we propose that a specific duty of Rs 35 a ton should be imposed on common from bar and rod (not coated with other metals), the duty on the other qualities to remain as at present. The incidence of the duty will be 25 per cent, on the present valuation. The corresponding duty proposed for common steel bar is Rs 40 a ton.

119. The present tariff classification of wrought iron angle, tee Wrought iron angle and channel is as follows — and channel—proposal.

| | Tarff ta us- t.cn. | Present daty |
|-----------------------------------------|-----------------------|--------------|
| | Rs | Rs |
| Angle and tes—Crown and super qualit e- | 290 | 2) |
| Other kinds. | 160 | 10 |
| D. if galtan, el tinned of leid c afed | 290 | 20 |
| Channel | 170 | 17 |

Wrought iron angles and channels are not so likely to compete with steel as wrought iron bars. The duty proposed for steel angles and channels is Rs 30 a ton which is likely to raise the selling price to Rs 175 a ton and unless the price of wrought iron angles dropped below the present tariff valuation, they would be no cheaper than steel. A comparatively small decrease in the price might, however, lead to increased imports of wrought iron. It will suffice we think if a specific duty of Rs 20 a ton is imposed on wrought iron angles and tees 'other kinds' (not coated with other metals) and on iron channels. The present tariff valuation of iron channel seems to us high. The superior qualities of angles and those coated with other metals would be left as at present. The effect would be that all iron angles and channels would pay the same duty of Rs 20 a ton.

Fab-cated steel and the Engineering industry will be made in our Second Report but we cannot close this Chapter without some allusion to it. The principal raw materials of the industry are cast iron and steel, and the inevitable increase in the price of steel resulting from our proposals must raise the costs of all firms which fabricate steel. From the evidence we have received it is obvious that for the last two years foreign competition in all fabricated steel has been extremely severe, and a substantial increase in costs must be a serious blow to the industry. On that aspect of the case, however, we do not now dwell.

immediate object is to point out that the market for certain kinds of steel manufactured in India, viz—all structural shapes, plates and to a smaller extent sheets and bars—depends on the existence of the engineering firms. No discrimination is ultimately possible between the manufacture of raw steel and its fabrication, for the two are inseparably connected and stand or fall together. It would be of little use to protect the manufacture of unfabricated steel, if the result were that the demand for it greatly diminished. We are satisfied from the evidence we have taken that, if the proposals made in this chapter are adopted, it will be necessary to raise the duty on fabricated steel to at least 20 per cent, and possibly to 25 per cent, in some cases. We defer our specific recommendations not because we are in any doubt as to their general scope, but because their elaboration and completion would have delayed our Report on the main issue.

121 It was our intention to put forward another proposal of a more general kind. It was strongly urged Payment of Customs by a number of witnesses—particularly by Duty by all Government representatives of the engineering firms-Departments that Customs duties should be paid by all Government departments on stoles imported by them. Under the existing Stole Purchase rules, the duty is to be taken into account when the prices of imported goods are compared with the prices of articles produced in India But our attention was called to cases in which the rules had been disiegarded or overlooked, and this is not unnatural, for by importing from the Stoies Department in England the indenting officer may be able to relieve himself of trouble and responsibility The announcement of the Government of India that the law will be amended so as to necessitate the actual payment of Customs duty on imported stores (with a few specified exceptions) makes it unnecessary for us to submit a recommenda-The new procedure will ensure that any extra cost involved by importation will be reflected in the accounts of the spending department, and a powerful influence will come into operation tending to secure observance of the rules The object of protection is to secure the Indian market for the Indian producer, and the Government purchases of iron and steel constitute a large part of the effective demand The evidence given by the engineering firms suggests that more than half their sales of fabricated steel were to Government, to Railways and to other public bodies The point is therefore of importance in connection with the manufacture of steel and it is for this reason that we have referred to it

CHAPTER IX.

Objections to protection for steel and the burden on the consumer.

122 In the last Chapter we stated and explained our proposals for granting protection to the steel industry, Scope of this Chapter and it remains that we should examine the objections to the grant of protection for steel and the cost to the country of the measures we recommended When we submit Second Report we shall estimate what the total burden likely to be and how it is likely to apportioned be between undustries as and the consumei generally this Chapter we shall first explain the point of view from which we have approached the problem and discuss briefly the general chiections which have been urged. Thereafter we shall deal with the increase in Railway costs, the tariff on machinery and the effect on one important industry of our proposals. For this purpose we have selected the jute industry because it is the only one in which some of the data necessary for an exact estimate have been placed before us

123 One important point must be made clear at the outset The general question of free trade versus pro-The general question of tection is not in any way within the terms of Free Trade and Protecour reference, and in so far as the objections tion not before Roard protective duties brought before to whether in written representations or in the oral evidence, merely state the objections to all protective duties, they are beyond our scope and need not be discussed But we are bound of course to consider the special circumstances affecting the steel industry and whether the cost of securing its development is greater than the advantages likely to be obtained The steel industry is a basic industry in the full sense and any increase in the price of steel has far-reaching effects

- 124 The principal objections to protection for steel which have Principal objections to been placed before us may be briefly stated as follows
 - (1) The Indian agriculturist is very poor and a higher price for steel means that the implements of his daily work will cost him more

- (2) Protection for steel is contrary to the interests of agriculture, because it will involve a considerable reduction of imports into India and consequently of exports from India, and the foreign market for India's agricultural products will therefore be restricted
- (3) The costs of every industry in India will be raised if the price of steel goes up and the effect of a duty on steel is therefore cumulative and far-reaching. In particular it would affect profoundly both the Railways and the coal mines and would tend to keep both Railway rates and coal prices at an excessive level.

We are indebted to Mr Pilcher of Calcutta for a very full and able discussion of the question from this point of view, and the same arguments in substance were advanced by several commercial bodies, of which we need only mention specially the Bengal Chamber of Commerce

125 The first objection does not require any lengthy discussion

The direct effect upon agriculture of protection for steel

An increase in the duty on steel bars will undoubtedly tend to raise the cost of such steel as the agriculturist ordinarily uses, but that quantity is very small. If all the steel

bars imported into, or produced in, India were used for no other purpose than to provide the agriculturist with steel, an increase of the duty to 30 per cent would mean an annual builden of about Rs 43 lakhs spread over a population of 300 inillions, or much less than one annual head. We agree with the Director of Industries, Bihar and Orissa, that the direct effect of protection for steel on agriculture is negligible, and that the cultivator will be affected, if at all, mainly through any consequential increase in Railway rates that might result, to which we might add the increased cost of bridges in rural areas. It would be different if it were intended to impose a protective duty on agricultural implements generally. But only one such proposal has come before us and it is of very restricted scope.

Reduction of imports and exports and restriction of the market for agricultural produce tries in India on a large scale and has no special application to steel. The development of Indian industries is, we understand, the accepted policy of the Government of India,

is, we understand, the accepted policy of the Government of India, and in so far as it is successful it must tend to reduce imports, for the time being at any rate, whatever the ultimate effects may be We should stultify ourselves if we admitted that the natural consequences of the policy are arguments against any attempt to carry

of Indian imports, and consequently of exports, was open to objection—(a) because it was produced by artificial means and not the result of natural and healthy development, and (b) because it meant the sudden displacement of a large body of imports. The answer is that the steel manufacturer has no choice. Since large units are essential to cheap production, a policy of slow and imperceptible growth is out of his power. The industry must develop by sudden jumps or not at all. Quite apart from any question of protection, moreover, the increased Indian production of steel is imminent and the new plant at Jamshedpur is almost ready to operate. Unless the manufacture of steel in India is to cease altogether, a heavy reduction in imports is inevitable, since the only chance of cheap production is to utilize the new plant to the full

127 The real difficulty we have to meet is the third, and we Effect of protection for steel upon other industries and we recognise that it is incumbent on us to explore the consequences which must follow the adoption of our proposals But before we discuss some particular aspects of the case, there is one general point to be cleared up

128 The picture of the disastrous consequences of protection for steel, so forcibly presented to us by Mr Apprehension regard-Pilcher and the Bengal Chamber, owes its ing future developments most vivid colouring, we think, to an underlyof protection for steel ing feeling that the real danger is created not by the policy of discriminating protection accepted by the Government of India and the Legislative Assembly but by a policy of indiscriminate protection for all kinds of steel Strong apprehensions were evidently felt that, however the scheme might be limited at the start, the first step would have been taken on a slippery path, and that sooner or later all kinds of steel would be involved in a common fate this view involves a doubt as to the possibility of adhering to the policy adopted, and we cannot within the terms of our reference We have been appointed to advise the Government of India by what means and to what extent effect can be given to their policy, and objections to the policy itself are beyond our scope have to consider the sacrifices which that policy may entail on the community and not the buiden which a different policy would bring We are not called upon, therefore, to discuss the remoter consequences which protection for steel may bring in its frain case might be different if it seemed probable that the cost of steel production were likely to remain at its present level for a long period of years for existing industries would then have to develop and new industries come into existence on the basis of high steel

costs But we have found good grounds for believing that production costs will fall substantially in the next three or four years, and in that case the burden will be lightened at no very distant date. If our expectations are justified, the industries which use steel as their raw material will be gradually built up on the basis of steadily diminishing steel costs. This important because it is the primary cost of raw steel which ultimately determines the level of costs in all the dependent industries.

129 We now turn to the effect of our proposals upon the Rail-

Effect of our proposals on Rulway costs—figures for the East Indian and Bengal Nazpur Railway systems

way. The imposition of protective duties on steel must necessarily involve an increase in Railway expenditure and it is here that the consequences may be most serious. It is of great importance to the industrial prosperity

of the country that Railway rates should be kept as low as possible, and in so far as protection for steel tends to raise rates or to prevent a reduction which might otherwise have taken place it is open to obvious attack. The Railway administrations which supplied us with the most complete information were the East Indian Railway Company and the Bengal Nagpur Railway Company. The figures they gave for the increase of expenditure which would result from a 334 per cent, duty are as follows—

| THE RESERVE THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NAMED IN COLUMN TO THE PERSON NAMED IN COLUMN TWO IS NAMED IN COLUMN TO THE PERSON NAMED IN COLUMN TWO IS NAMED IN COLUMN TO THE PERSON NAMED IN COLUMN TO THE PER | | | <u> </u> |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|------------------------|-----------------|
| | last \dia\ P | Ircu Ran | Nicrer Wit |
| | Caj tal Rese | ue Capital | Reverne |
| Rails hishpates steeper | Rs lakhs Rs le | The Relate 4 (9) 12 20 | 1 * lakh * 6 57 |
| Steel 11 wa_o s a d m der frumes | 1.08 | 300 6 8 | 1 50 |
| Infilmental steel | 1.26 | 20 | 70 |
| Structural steel of the estable | 7.07 | 1-06 | 15. |
| Torvi | 71 27 | 210 | 971 |

These figures make it clear that it is through rails and wagons that protection for steel would chiefly affect Railway costs. We have proposed (parigraph 116 above) to deal with rails by way of a bounty so that there will be no increase of Railway expenditure of that account. Our recommendations regarding wagons will submitted in our Second Report, but we may say at once that a shall have no proposal to nake for a protective duty on map wagons. When wagons and rails are deducted, the balance that may are not large. The Fast Indian Railway apparently in

that the whole of the other steel will be required on capital account which seems an improbable supposition. The Bengal Nagpur Railway shows three-quarters of the unfabricated steel and one-third of the fabricated steel under revenue. If the requirements of the East Indian Railway are divided in the same proportion, the figures for the two Railways together are

| | | | | Carital | Revenue |
|----------------------------------------|---|---|-------|-------------|--------------|
| | | | | Rs lakhs | Rs lakhs |
| Unfabricated steel Fabricated steel | • | ٠ | | . 58 533 | 1 74 2 (6 |
| | | | TOTAL | 5 91 | 1 40 |

The above figures are based on the difference between a 10 per cent duty and a duty of 33½ per cent. The increase of expenditure resulting from our proposals will be about one-half the Railway figures in the case of unfabricated steel and two-thirds in the case of fabricated. The corrected figures for the increase of expenditure in the two Railway systems will then be—

| | | Capital Rs lakha. | Revenue Rs laths |
|----------------------------------------|-------|----------------------|---------------------|
| Unfabricated steel Fabricated steel | • | 29 3 55 | 87 1 77 |
| | TOTAL | 3 84 | - 64 |

130 The total capital outlay on the East Indian Railway and

Estimated cost of higher duties on steel to all Indian Railways Bengal Nagpur Railway together is nearly a fourth of the total capital expenditure on all the Indian Railways and in 1922-23 they were responsible for about one-fifth

of the working expenses of all Railways On this basis the increase in the capital expenditure of all the Railways would be Rs 154 lakhs capital and Rs 132 lakhs revenue, or about Rs 29 lakhs in all. These figures are approximately 07 per cent of the capital outlay and 02 per cent of the working expenses of all the Indian Railways in 1922-23. It does not seem probable that the Railway rates and fares would be seriously affected by increases of this order of magnitude, and in fact the increase in working expenses would be fully counterbalanced by a reduction of something less than 4 annas a ton in the cost of coal

The triff on machinery

The triff on machinery

The triff on machinery

The triff on machinery

To explain the position as regards machinery

The question to what extent the manufacture of machinery in India is likely to be affected by protection for steel is a very important one, but we have found it

The increased cost resulting from our proposals will probably not be more than Rs 100, or about two per cent of the cost of the engine. In this case clearly the compensating protection required is not very heavy.

The cost of steel matter the cost of steel matter than the cost of the cost of them of the cost of them of the cost of them of the cost of

tion is 200 tons a year and the list is as follows --

| | Cost c 1 f Calcutta per ton | Quantities tons |
|--------------------------------------------------------------|-----------------------------------|--------------------|
| | Rs | |
| (1) Drawing rollers of drawings and rovings (steel) | 328 | 214 |
| (11) Drawing and relaining roller of spinnings (wrought ron) | 245 | 391 |
| (111) Faller steel for drawings and roungs | 100 | 41 |
| (iv) Spindle steel . | 595 | 36 |
| (v) Special free cutting steel for studs | 227 | $23\frac{1}{4}$ |
| (r) Bright dra vn bars commercial . | ot given | 35₺ |

All these items except (ii) and (vi) are steel of special qualities and as such will not be affected by the specific duty of Rs 40 a ton which we have proposed for common steel bar. The wrought non (item ii) is also of a superior quality and will remain subject to the present tariff, while the bright drawn bars (item (vi)) fall under the entry in the steel schedule "Bar, galvanised, tinned, planished, polished or lead coated" which we have left unchanged But even if items (ii) and (vi) had become subject to the specific duties we have proposed for common non and steel bars, the increase in the firm's annual costs would have been only about Rs 1,600, about 2 per cent of the cost (delivered at works) of all the non and steel bars used by the firm for the manufacture of jute mill machinery

High proportion of steel in certain kinds of machiners

Come to our notice in which certain articles now classed as machinery will be much more seriously affected by our proposals. Thus,

to example the cost of pit-head gears and towers for electric term in soon lines—both of them structures of fabricated steel—all be received to the Indian manufacturer to much the same extent as bridgework. Again, common steel bars are used by some of the engineering from for the manufacture of shafting, and here if a cost will go up to trintially. But in general, very few cases were brought to our notice where the cost of machinery was likely to be heavily enhanced by in increase in the steel duties.

loo In his written tritement Mr. Pilcher drew om attention to the manufacture of tea garden machinery Lean den Markenera in India and remarked that "at least one engineering concern, for long as ociated honomably with the supply of team mufacturing machinery to the guidens is threatened with heavy less on it. Indian investments in the event of the imposition of a prohibitive triff on seed. We engined from Mr. Pilcher, during the com-e of his oral examination, whether he could give us the name of the fam to which he referred but he explained that he was not at liberty to do so. No representation was in fact made to us by any firm which peculises in the manufacture of tea garden machinery. During the course of our stay in Calcutta we visited the works of Messrs Marshall, Sons & Company (India) Ltd., an engineering from which supplies a considerable quantity of michinery to the gardens. This min did not, however, send us a written representation or request us to take oral evidence. In these encumstances we can only infer that steel is not so important i factor in the cost of tea garden machinery as Mi. Pilcher was led to believe

Effect of protection for steel on Indem industries generally

Life to Indem industries generally the steel on at least the principal Indian industries. But this could not be done satisfactorily except on the basis of information

supplied by the industries themselves, and we have not had the advantage of examining witnesses who were in a position to speak with authority on their behalf. In September 1923 we invited the Indian Mining Association and the Indian Mining Federation to state their views on the general question of protection for steel, but both bodies explained that they were unable to do so Subsequently, however, the Association sent us copies of the replies received to a circular letter on the subject addressed to its members. The Indian Jute Mills Association sent us a written representation on the 1st December, but explained that they did not wish to nominate any witness for oral examination. Mr. Pilcher assured us in his written statement that there was complete unanimity among the promoters of the

tea industry in resenting a prohibitive duty on steel, but no communication of any kind was received from the Indian Tea Association except on the quite subsidiary topic of the removal of the duty on sulphur. Coal, jute and tea are the principal industries in the economic area of which Calcutta is the centre, and the Bengal Chamber of Commerce, which is the natural mouthpiece of the European commercial community in that area, gave emphatic expression to the view that protection for steel vioid be most detrimental to all of them. But unless those vibo are best accounted with the facts come forward to state them the materials for a full review of the position do not exist. We cannot therefore attempt to deal with the subject in detail. It may however be useful to say something regarding the probable effect of our proposals on the jute industry in so far as the data supplied in the letter from the Jute Mills Association and in Mr. Pilcher's written statement enable us to do so

138 The effect of our proposals on the cost of jute mill machinow has already been dealt with (paragraph Effect of our first in's on the jute industry 134 above) and need not be referred to again It is mainly through the duties on structura steel that the industry will be affected. Mr. Pilcher has given us figures for one important group of milis which show that the original cost of the steel work in the buildings amounts to 8 S per cent of the total block. This figure is in goal agreement with another figure arrived at in a different way Association say that, so far as original construction and equipment is concerned, 75 per cent of the block expenditure is required for constructional steel machinery engines and plant generally. Mr Pilcher on the other hand states that the custom in the jute trade is to divide the ralue of mill block into two shares—one-third of the outlay being assigned to buildings and two-thirds to machiner The inference is that the value of the constructional steel on the average is one-twelfth (8 3 per cent) of the total block On this basis the figures work out as follows-

| Dec. iii de iiii | Ps | X | |
|------------------------------------------------------------------|-------|---|--|
| Pre-mar cost of a remaining per loom | 6,000 | 0 | |
| Pre man exist of emistment and strell per loan | 500 | 0 | |
| Present a selection of constructional seed per Lora (50 per cent | | | |
| | 750 | 0 | |
| Detro or construct raister to Lomai 10 proces | 75 | 0 | |
| Daty on course a season per loma! 25 per cent | 187 | 8 | |
| Interest cut polymonias to ingest date or such | 112 | 8 | |

It will be seer that the processed cost per loom is Rs 112-8-0 which is 11 per cent of Mr Pilcher's estimate of Rs 9 000 as the total post-war cost per loom and 0.7 per cent of the Association's

OBSECTION & TO PROTECTION IND DELIGIT ON THE CONSUMER 70 Gere of R. Miller I de Peter mears I con et, costs are non The partitude in the property of the cost of the cost

The mile tree in the mile there. The state of the s to explain the delivery on the maintimed continued to maintimed m to r r ron of the to the R industry on the mannimed of the mannimed on the mannimed on the mannimed on the mannimed of the mannimed on the m

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110 He July July Mile Ton Tonon committee the amount the state of the mills led name on mill off to There is the stand on the present of the actual expendent of the stand of the actual expendent of the standard on the present of the actual expendent of the standard on the present of the actual expendent of the standard on the present of the actual expendent of the standard on the present of the actual expendent of the standard on the present of the actual expendent of the standard of the stand

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The mented either on articles the duties on which will not be raised in mented either analytics the duties on which will not be raised in mented either analytics the duties on which will not be raised in mented either analytics the duties on which will not be raised in mented of charged analytics. no mentrea enner on gracies the duties on which will not be raised on steel of special qualities the duties on which who after he taken up the steel of special qualities in the special properties and the special properties are specially after the duties of the special properties are specially after the special properties are specially after the special properties are specially as the special properties The expenditure the annex on vincin will not be taken on the expenditure the annex on vincin therefore he taken the proposition of the meant of the The expenditure directed by our proportion in therefore he taken the present the present of which the present of which the present (bars are higher) in the present of which the present dates at 25 per cent (bars are higher) would not per cent date the present dates and cheets a good deal lower would not etructure believes and cheets a good deal lower and cheet a good de amount to Re 0.10 likbe and the increase in expenditure is to bet cent and sheet, is per cent (pars are higher) would The 381 likhe miresed mire of steel in other was to which on the structure is amount to Re. It is possible that the little mill costs may be more to Re the possible that the little mill costs may be amount to Re. It is possible that the little mill costs may be in exhemitine is a steel in other was to which on the structure is a steel in other was to which our characters is the structure of steel in other was to which our characters is the structure of steel in other was to which our characters is the steel in other was to which our characters is the structure of steel in other was to which our characters is the structure of steel in other was to which our characters is the structure of steel in other was to which our characters is the structure of steel in other was to which our characters is the structure of steel in other was to which our characters is the structure of steel in other was to which our characters is the structure of steel in other was to which our characters is the structure of steel in other was to which our characters is the structure of steel in other was to which our characters is the structure of steel in other was to which our characters in the structure of steel in other was to which our characters in the structure of steel in other was to which our characters in the structure of steel in other was to which our characters in the structure of steel in other was to which our characters in the structure of steel in other was to which our characters in the structure of steel in other was to which our characters in the structure of steel in other was to will be structured. the three it does not seem likely that the cost to the industry will attention in does not seem likely that the cost to the industry will be the three in does not seem likely that the cost to the industry will attention in does not seem likely that the cost to the industry will be the three industry will be three industry.

sttention has not been drawn But even if allowance is made for these than Be followed that the cost to the industry will be more than Be followed and any manually that the cost to the industry will be more than Be followed any manually that the cost to the industry will be more than Be followed any manually that the cost to the industry will be more than Be followed any manually that the cost to the industry will be more than Be followed any manually that the cost to the industry will be more than Be followed any manually that the cost to the industry will be more than any manually that the cost to the industry will be more than any manually that the cost to the industry will be more than any manually that the cost to the industry will be more than any manually that the cost to the industry will be more than any manually that the cost to the industry will be more than any manually that the cost to the industry will be more than any manually that the cost to the industry will be more than any manually that the cost to the industry will be more than any manually the cost to the industry will be more than any manually the cost to the cost to the industry will be more than any manually the cost to the c tor mese it ages not seem men man the cost to the mansity the be more than Bs. 5 lakhs annually the per non-III In the last two paragraphs we have renking expenses No partyrapus we have arrived at a lighter of Re 7 Jakhe working expense Re 7 Jakhe working arrived meldence is about Be 10,000 a lear ber will

and Re placed on the inte industry by the hundred burden placed on the Inte industry by the nered to carry the calculation further and it is not the permit is to carry the calculation further and it is not the permit is to carry the calculation further and it is not the permit is to carry the calculation. mererse in the annes on steel further, and it is possible that, permit is to carry the calculation further, and it is possible in oral if we had had the edventors of investigation the anestron in oral permit as to carry the calculation further, and the question in oral it we had had the advantage of investigating the discount from whether examination are marks here arranged at a different frame. or and the advantage of investigating the duestion in oral true and the arrived at a different figure, whether examination, we might have garding the purion on mausir if

higher or lower. But the estimate of Rs. 71 lakh- is not an unreasonable one and is of the order we should have expected r is approximately correct it seems a fair inference that, apart from the engineering firms which are on a totally different footing no one industry is littly to be saddled with an unduly heavy burden. In the absence of the necessary data, we cannot calculate the burden on other industries in a similar way and so work up to the total burden upon all the main industries. But it is possible to approach the question from the other side. The total burden which has to be distributed can be calculated approximately from the Trade Returns, and starting from this end we can work downwards to an estimate of the share falling to the principal industries. It is from this point of new that we shall approach the subject in our Second Report The evidence we have obtained suggests generally that about one-third of the burden will fall on the Rail-ays other Government departments and public bodies one-third or something less on the principal industries, and the balance on the minor handicrafts and the general consumer. So far as we can judge the burden will be widely diffused and is not likely to press too beauty on any one section of the community

142 Our general conclusion regarding the cost to the country

Probable conserved of protection for steel has been indicated at the end of the last paragraph We have no de-are however to minimize the consequences of what we have proposed Protection for steel involves a real burden on the community and a temporary sacrifice in order to secure advantages in the future. If we did not believe that the sacrifice was temporary and the advantages more than commensurate we should have had no proposals to lay before the Government of India In so far as these advantages lie in the future there is no need that we should dilate upon them here. They arise naturally from the firm establishment of a great industry which is essential to national security and for which India possesses great natural resources. But it is worth while to consider briefly what the consequences would be if protection were withheld and the mannfacture of steel in India were to cease. A large number of workmen would be thrown out of employment and the industrial training ther have camed at Jamshedour would be to a large extent racted 4 very serious blor would also be inflicted on the coal industry owing to the sudden drop in the demand for coal These however are not the most serious results. The development of Irdia's natural resources for steel manufacture would be rostroned indefinitely for we have no hope that at the present level of prices fresh capital would be forthcoming or that another from would enter the business. Finally and this is the gravest consequence of all the short to public confidence in the future of

OBJECTION TO THE CONSUMBIL Indian industries would be extreme It has long been recognised.

The progress of industrial development in more abundant more into the progress of industrial development in more abundant more into that I hadron came it is for the owner in the progress of industrial as for the owner in the progress of industrial as for the owner in the progress of industrial as for the owner in the progress of industrial as for the owner in the progress of industrial as for the owner in the progress of industrial as for the owner in the progress of industrial as for the owner in the progress of industrial as for the owner in the progress of industrial as for the owner in the progress of industrial as for the owner in the progress of industrial as for the owner in the progress of industrial as for the owner in the progress of industrial as for the owner in the progress of industrial as for the owner in the progress of industrial as for the owner in the progress of industrial as for the owner in the owner in the owner in the progress of industrial as for the owner in the own that the progress of industrial development in India will be slow until India capital is forthcoming in much more abundant measure until Indian capital is forthcoming in much more of the greatest until Indian capital is forthcoming in much more of the greatest until Indian capital is forthcoming in much more of the greatest of the g anti Indian capital as forthcoming in much more abundant measure tong are decision on a momentous issue taken into forthcoming in much more abundant measure to taken in the part of the country would put pack to taken into for taken in the part of the country which must be taken into for taken are decision on a momentous issue for taken in the part of the part of the country which must be taken into for taken in the part of the part of

CHAPTER X.

Summary.

- 143 Before concluding this Report it is desirable that we should summarise the main conclusions at which we have arrived and the proposals we have made
- (1) The Steel industry satisfies the three conditions which the Fiscal Commission considered should be satisfied in ordinary cases by all industries before a claim to protection is entertained. It is also an essential industry for purposes of self-defence and of great importance on national grounds. It might therefore claim protection even if the ordinary conditions were not fully satisfied.
- (2) India possesses a great natural advantage for the manufacture of steel owing to the richness and abundance of the iron ore deposits and the comparatively short distance which separates them from the coalfields
- (3) The quantities of coking coal available are sufficient for the requirements of the industry for a century or more unless its growth is unexpectedly rapid, and the supplies of limestone and dolomite are ample. These materials are not equal in quality to those available in some other countries, but they are good enough for their purpose and are not more expensive than elsewhere
- (4) Most of the other raw materials required, and also the materials for refractory bricks, exist in India in sufficient quantities
- (5) The Indian market for steel is already large and is likely to grow. In respect of labour India is at present at a disadvantage which will be removed as the workers acquire skill and experience
- (6) At the present level of world prices steel manufacture in India is carried on at a loss. Unless protection is given, there is no hope that it will develop for many years to come, and there is a serious danger that it may cease altogether
- (7) India already produces pig iron more cheaply than other countries and the possibility of producing steel of thoroughly sound quality has been proved. It has not hitherto been found possible, however, to combine a high output with satisfactory quality. As soon as this has been done, the future of the Indian steel industry is assured.

- (8) It is probable that the cost of steel production in India will fall cub tantially in the next three or four years, and there is a reasonable as urance that at no very remote date Indian steel will be able to hold it own in competition with imported steel without protection
- (1) The need to protection is measured by the difference between two prices—
 - (a) the price at which steel is likely to be imported into India from abroad, and
 - (b) the price at which the Indian manufacturer can sell at a reasonable profit
- (10) The prices at which steel is likely to enter India without duty have been found to be as follows —

| | | Per ton. |
|-------------------------------------------------------|---|----------|
| | | 1 |
| Pars . | • | 140 |
| Stractural el apos, ex, angles, l'eams, cham els, etc | | 145 |
| Rm'r, Oaks and over | | 14) |
| Plates, or line-y | | 150 |
| Sheets, back | | 200 |
| Sheets, galva me l | | 300 |

- (11) The average price which gives the Indian manufacturer a fair return on his capital has been found to be Rs 180 a ton
- (12) Except in the case of sheets, the proposals made for the imposition of duties, or the grant of bounties, approximately bridge the difference between the two prices. If, owing to a fall in the price of imported steel, the duties no longer give adequate protection, additional or off-setting duties should be imposed, and the Government of India should take powers by legislation to impose such duties.
- (13) The operation of the proposals made is limited to a period of three years, both because of the uncertainty as to the future course of world prices, and the probability of a decided drop in the cost of production. A fresh enquiry will probably be necessary in 1926-27
- (14) The proposals made have been so framed as to interfere as little as possible with those kinds of steel which are not produced in India at present and are not likely to be produced for some time to come

(15) It is proposed that the following specific duties should be imposed —

| Bleel- | Per ton R# |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|
| Structural shapes, i.e. beams, angles, channels, e'c. Ship, tank and bridge plates. Common merchant bars and rols. Lightrails (under on the). Black sheets, whether plant or corrugated. Galvanised sheets, whether plant or corrugate.) | . 30 F0 10 10 00 45 |
| Wrought iron— Angles, channels Common bars | 20 35 |

- (16) The necessity to imposing tailft duties on certain kinds of wrought iron arises from the fact that the commoner qualities can be used for many purposes for which steel is used, and would displace steel if there were an appreciable difference in the prices
- (17) Iron and steel sections of superior qualities remain subject to the present tariff and will not be affected by the new daties proposed
- (18) It is proposed to grant bounties on the manufacture of medium and heavy rails and fishiplates according to the following scale —

| | Pe tou |
|--------------|-------------|
| 1924 25 | Rs |
| 1925-26 | 32 |
| 1926-27 | 26 |
| 30 mag 1 1 v | 2 () |

The present ad valorem duty would be converted into a specific duty of Rs 14 a ton

- (19) The giant of protection to the manufacture of steel must necessarily increase the costs of many branches of the engineering industry at a time when it is holding its own with difficulty in the face of intense competition from abroad. The adoption of the proposals made will necessitate an increase in the duty on fabricated steel to at least 20 per cent, and possibly to 25 per cent in some cases.
- (20) The sacrifice which the country is asked to make in order to preserve the steel industry is temporary and the advantages to be gained are more than commensurate. The burden on the consumer is likely to be widely diffused and is not likely to press with undue severity on any one industry, or any one section of the community.

G RAINY,

President

P P GINWALA

V G KALE

G (F RAMSDEN, Secretary

ANNEXURE.

Report by Dr. Fox of the Geological Survey Department, on the Mineral Resources of India for a Domestic Steel Industry.

1 Letter, dated 12th January 1924 from Dr Pascoe, Director Geological Survey of India to the Tariff Board forwarding Dr Fox's Report

I have the honour to torward under cover extracts from a report by Dr C S Fox Officiating Superintendent, Geological Survey of India, on The Mineral Resources of India for a Domestic Steel industry. I have not been able to check all Dr Fox s figures, but these seem to have been derived mostly from the Mineral Reviews and other publications of my Department. With his general views I am in close agreement.

- 2 The subject of the available supplies of coking coal in India is I understand, an important one from the point of view of the Tarift Board Unfortunately, it is not only one on which very little information is available, but is also a question on which it is extremely difficult to make definite statements. I will enlarge on these difficulties in the course of my attempt to give you some rough idea of what is known as to the amount of coking coal available in India.
- 3 To begin with the two most important coalfields, Ramganj and Jharia our information of these is of the scantiest. It is impossible to make any reliable estimate without being able to correlate the various seams in the fields, and this will not be possible until the area has been thoroughly and efficiently surveyed on a large scale. The Geological Survey of India have for a long time been fully alive to the necessity of such a survey, and the necessary preliminary topographical survey is now in the process of being carried out on a scale of 4 inches to the mile. As soon as sheets of this topographical survey are available a geological examination will be commenced and an endeavour made to correlate the seams and reach some reliable conclusion as to the quantity of coking coal available in the two fields
- 4 In 1913, Sir Hemy Hayden estimated that the reserves of first-class coal at depths up to about 1,000 feet in Ranganj and Jharia totalled something like 1 378 million metric tons. The Coalfields Committee in 1920 estimated that the Ranganj field contained 518 million tons of so-called 'first-class coal and that the addition of the Jharia reserves would bring the total for the

two fields up to nearly 1,000 million tons. It was thought by the Committee that an appreciable percentage of this might have been destroyed by intrusive igneous rock. During the same year in which the Coalfields Committee's report was written, Mr. R. R. Simpson, Chief Inspector of Mines, assuming that it was possible to work coal of a "superior quality" to a depth of 1,500 feet, or to a distance of 10,000 feet from the outcrop, came to the conclusion that the total quantity of superior-quality coal in the Ranganj and Jhana fields totalled something like 1,863 millions of tons, after making an allowance for coal damaged by igneous intrusion. Of this reserve Mr. Simpson estimated that not more than two-thirds would be suitable for the production of coke Mr. Simpson's figures vould therefore lead us to the assumption of a reserve of 1,242 million tons of coloning coal

- 5 How much of this 1,242 million tons it would be possible to use under present economic conditions for metallurgical purposes, would be difficult to say. The question is an economic one. The higher the ash-percentage of the coke the less efficient is that coke for metallurgical purposes. The ash-percentage of the coke thus affects the cost of production of pig iron and steel. Coke with a 20 per cent ash content can, I believe, be used profitably under present conditions in India, but under different economic conditions it would no doubt be possible to utilize coke with a higher ash content. It is perhaps worth pointing out that the above-mentioned 1 242 million tons of coking coal falls under the category of superior coal, and it seems therefore justifiable to conclude that the coke derived therefrom would be of a comparatively high grade.
- 6 The next coalfield we may consider is that of Giridih This is a small field, containing a reserve which was estimated by Mr Simpson in 1920 to consist of some 70 million tons of coal yielding a first-class coke Most of the Giridih coal is owned by Government Dr Coggin Brown's recent estimate of the Giridih reserves comes to about 60 million tons
- The Bokaro field is said to contain over 600 million tons of coling coal. I have very few rehable figures regarding this field, but the coke, on the whole, is hard and the ash-content somewhat high. Owing to the latter fact it is a matter of present dispute as to whether the 'run-of-mine' coal would at present be profitments carried out by Mr. W. Randall, show that it is possible to clean the "slack" of the principal Bokaro seam, the Kargah and therefore fit for the manufacture of a coke which could be used at the present day for metallurgical purposes. The percentage of 'slack' in an Indian coalfield averages about 13 per cent,

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so that in the Bokato field there is at least is million tons of potential 'slick', which, after Froth Fletation treatment would yield a product cheap enough and sufficiently suitable to be used for the preparation of a coke utilizable under present economic conditions for metallurgical purposes. By breaking up the "run-of-mine' coil, successive fractions of what we may designate "artificial slick decreasing slightly in quality, could be obtained. In this way it is probable that as much as 30 per cent of the output from the Kaigali scam could be used remineratively under present economic conditions for metallurgical purposes. Under changed economic conditions it would no doubt be possible to make use of a large proportion of—perhaps all of—the "run-of-mine coul for the same purpose. The estimate of 600 million tons is probably a conservative one. Dr. Brown's estimate is 650 million tons from the Kargali seam alone. The other seams in Bokaro are small in comparison and have so far yielded only an inferior grade of coke. Taking Dr. Brown's figure of 650 million tons as covering any possibilities in these small seams, we may assume from the above considerations that by Froth Flotation treatment—which it is claimed can be carried out profitably—there is 195 million tons of coal in Bokaro capable of yielding a coke which could be used under present conditions for metallurgical purposes. Under different conditions, probably the whole 650 million tons after being cleaned, could be used.

- So far there have been no reports of the occurrence of coking coil in North Karanpura and this field must be left out of the calculation. Of South Karanpura we have very little more information. The coal from a very limited number of tests yields a soft coke, but when mixed with a coking coal from Jharia, it is said to have produced a coke superior to the coke produced from the Jharia coal alone. The precise significance of this is not understood, and it should. I think not be concluded that the Karanpura coals are incapable of producing any first grade coke until further experiments have been made. It is not far from the Bokaro coal, and one would rather expect to find that some of it at least possesses good coking qualities.
- 9 Large reserves of coking coal are known to occur in various parts of Assam but cannot be used for metallurgical purposes until some means have been found to eliminate the large percentage of sulphur (about 3 per cent). The four fields of Makum Namchik Darangiri and Nazira contain over 250 million tons of coal within a few feet of the level of the plains. Should some method of removing this sulphur be discovered all this coal would yield a first-class coke with an unusually low ash percentage. Such a discovery would at the same time probably make it economically possible to mine below the surface in which case the

amount available may be double or treble the above amount. It is unfortunately separated by several large rivers and a considerable distance from the non-fields and smelting works.

- 10 The western parts of the large Sohagpur coalfield have been reported to show no coking coal, but a more recent authority states that part of the coal, which is of good quality, cokes well. Some of the coal in the south of the neighbouring Thilmili field is said to have coking properties
- 11 The coals of the Central Provinces all seem to be non-coking, and the same may be said regarding Talchir and Singareni, and of the smaller Central India and Bihar fields such as Singrauli, Ramkola, Ta†apani, Hutar, Karasia, Korea, etc
- 12 The figures quoted above regarding quantities of coking coal apply to what have been termed "available supplies". It is impossible to make certain of what is precisely intended by this term and whether it makes any allowance for waste in extraction. Mr Trehearne Rees calculated that the proportion of coal recovered from Indian mines averaged about two-thirds of the total quantity present. It is probable that no allowance has been made for this in estimating "available supplies", and it will be assumed that one-third of the available supplies will be wasted in extraction. The above results may now be tabulated as follows—
 - A Amount of finally available coal capable of yielding, after cleaning treatment or otherwise, a coke utilizable profitably under present conditions for metallingical purposes

| • | | | | allion | tons |
|---|---|---|-------|-----------------------------------|-----------------------------------------|
| | | | | " | ,, |
| | | • | | " | " |
| | | | 90) | ,, | " |
| | | | 1,547 | " | ,, |
| | • | | 910 | " | ** |
| | | | 1,031 | ,, | " |
| | • | | • | . 60 195 50 1,547 516 | . 195 ., 50 ., 1,547 ., 518 ., |

B Amount of finally available coal capable of yielding after treatment or otherwise, a less efficient coke for metallurgical purposes

| Raniganj and Jhaira Giridih, say | | . 1,242 | millio | n tons |
|-------------------------------------|---|---------|--------|--------|
| B'karo | | 60 | " | 11 |
| Other areas, say | | 650 | , | " |
| Comos nacion, and | | 100 | " | ,, |
| | • | | | |
| Deduct-one-third waste | | 2,052 | ,, | ** |
| Transc one third William | | 884 | 99 | " |
| Total finally available | | | | |
| | | 1,368 | " | " |
| | | | | |

To the latter total can be added 3 of say 600 = 400 million tons of Assam coal which would yield a first-class metallurgical coke, provided some means of eliminating the sulphin were discovered and transport difficulties successfully overcome. This gives a grand total of 1,768 million tons of coking coal

13 From the above remarks it will be clearly seen that the amount of available coking coal depends upon the grade of coke required, and the grade of coke depends upon economic factors, such as the market price of pig-non, protective duties, etc supplies may also be increased by judicious mixing I need hardly point out that the figures quoted in this letter are nearly all rough approximations only, and may be half or double the true amounts My opinion is, however, that a deficiency in one figure may be to a greater or less extent balanced by an excess in another, and that the totals are, if anything, on the conservative side. The Ramgani and Jhana estimate may, for mstance, be too large, but the Bokaro estimate and the nil figure for Karanpura are more likely to be too small. I think it is safe to conclude that, assuming 3 tons of coking coal to be necessary to produce 21 tons of coke, there is enough coking coal in India to supply the non and steel industry with 4 million tons of metallingical coke per annum for the next 150 years at least

2 Report by Di For

on the Mineral Resources of India for a Domestic Steel Industry

I have found it most convenient to discuss the various mineral substances—so-called iaw materials under the following heads—

- J Iron Ore
- 2 Coking Coal
- 3 Fluxes
- 1 Modifying Metals
- Refractory Materials

I IRON ORE

It has long been known that India possessed valuable deposits of non-one, but exactly how valuable has only recently been groved. In consequence of investigations within the last twenty years it has been shown that India possesses extremely valuable deposits of high grade non-ore which had not previously been included in the estimates of the world's reserves. Already the names

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Mayurbhanj, Bonar and Keonjhar are familier in industrial circles and, in India better known than the occurrences of Lorrance Mesabi and Wabana The chief types of iron ore in India which have attracted attention are magnetites laterities clay from stones and bematite. Hematite enters into the composition of the other three types and is in itself the most important class of one now being worked in India. I propose to discuss them in the order named

Magnetite—The largest deposits of magnetite—estimated in thousands of millions of tons—(see paper by Aloke Bose in the Journal of the Iron and Steel Institute Vol LVXXXIX—1914 pages 528-542)—occur in the Salem district of Madras—but the pages 528-542) occur in the Salem district of Madias—but the scarcity of fuel makes it impossible to work the deposits on a large scale. The principal occurrences are those of (1) Godamalar—where the main bed has an average thickness of between 50 and 100 feet, and forms precipices several hundred feet high—(brochure on Iron Ore—Imperial Mineral Resources Bureau)—(2) Thalamalar-Kolimalar—(3) Singapith and Singapuram—(4) Thirtamalar and (5) Kanjamalar where the two lowest heds measure 50 and nearly 100 feet respectively in thickness—The total quantity of ore available is considered to be practically mexhaustible." Other valuable deposits occur in the Nellore district and elsewhere in the Madris Presidence.

district and elsewhere in the Madras Presidency

Laterite—These ores which are normally hydrated oxide of iron frequency limonitic and often hematitic, nearly always contain appreciable amounts of alumina (primary laterite) or silica (as quartz in detrital laterite). It is difficult to give an adequate idea of the enormous quantities of this class of ore in India. The laterite ores are of low grade and not particularly attractive.

Clay Ironstone -These ores are invariably found interbedded among the coal-bearing strati of the Indian coalfields They seldom prove to be carbonate ores and although 'blackband nonstone often cccms, the one is distinctly hematitic in character The best known occurrence of Clay Ironstone in India is that of the Ironstone shale beds in the Ramganj Coalfield where it occurs as a stage between the Barkar and Ramganj beds. The ore used in the Birakar Iron Works at Kulti during 1889-1905 contained as much as 46 per cent. Fe (non). The analysis quoted being —65 to 66 per cent. ferric oxide over 2.5 per cent. mangages oxide. nese oxide, up to 2 per cent lime and magnesia from 5 to 9 per cent alumina 10 to 13 per cent silica 10 to 12 per cent combined water 09 to 44 per cent phosphorus and a trace of sulphur Since 1914 those non works have discontinued using clay-monstone ore and obtain their ore supplies from the hematite deposits of Kolhan (Singhbhum) near Manharpin Occurrences of clav-iron-stone are known in the coalfields of Upper Assam, of Airmiga

(Bihar and Orissa), and elsewhere but it is unlikely these ores will be worked until the hematite deposits of Singhbhum and Orissa are exhausted.

Hematite—Perhaps the most valuable non ores in India at the present time are the hematite ores of Singhbhum and Orissa in what is known as the 'Tion Belt' This tract extends from the deposits of Guiumaishini in Maviibhani State westwards through the Keonjhai and Bonai areas to the Sindhivision of Kolhan in Singhbhum—Both in quality and quantity these ores are thought to exceed any other ores of the same kind, including the great American occurrences of Minnesota, Wisconsin and Michigan

The quality of the 'Iron Belt' ores can be gauged from the following analysis —64 0 per cent Fe (110n), 0.05 per cent inauganese dioxide, 2.1 per cent silica, 0.05 per cent phosphorus, 0.002 per cent sulphur, 0.15 per cent lime, 0.18 per cent magnesia and 1.25 per cent alumna. The above represents a bulk lot, sampled from the workings of the Bengal Iron Company (Barakar Iron Works) of Kulti at their mines on Pansira and Buda Buru Hills near Manharpur ou the Bengal Nagpur Railway. In analyses of ore from other deposits in the 'Iron Belt' the non content often ranges up to 68 per cent. Apart from their high metal percentage these ores are notable for their low sulphur total which is never more than 0.6 per cent. The phosphorus percentage varies but averages 0.08 per cent. Manganese also varies—raiely more than 1 per cent in the steely ores it may equal the non content in certain porous ores.

Recent estimates of the hematites of the 'Lion Belt' as given by Mi H C Jones of the Geological Survey of India are for ones containing not less than 60 per cent. Fe (iron) as follows—

| Singhblium District | | | 1,074 | millio | n tons |
|--------------------------------|-------------------|---|-------|--------|--------|
| Keonjhar State | • | | 806 | ,, | ,, |
| Bonai State | | | 656 | , | |
| Bonai oi Keonjhar ^p | • • | • | 230 | 23 | ,, |
| Mayurbhan State . | * | | 16 | 22 | , |
| | Total "Iron Belt" | | 2,832 | , | |

Mi E Parsons calculated that the proved quantity of 60 per cent ore in the same area was not less than 3,000 million tons while Mi C P Perin goes so far as to say that in the quadrangle 400 miles east to west by 200 miles north to south (with Calcutta it the north east corner) there are 20,000 million tons of high grade ore at an average distance of 125 miles from the Bengal coefficient for its thus seen that these ores alone will be more than sufficient for

ANNEXUPE

the requirements of the Indian ironmesters of 1928 for 1 000 years at the projected output of 1 500.039 tons of pig iron annually

Offer Hematites—In addition to the great hematite deposits of the Iron Belt, there are also other valuable occurrences which call for mention—particularly those of the Central Provinces Mysore and Kumaon

The occurrences of Lohrre and Pipalgeon in the Chanda district and the deposits of Rajhara (Dondi-lohara) in the Drug district are seid to be the most important hematite ores of the Central Provinces. The Chanda ores average 61 to 67 per cent Te (mon). 1.5 to 11 04 per cent. silica 0 012 per cent sulphur and 0 005 per cent. phosphorus The Lonara deposit constitutes a hill 600 yards long. 200 yerds wide and 120 feet high and has been traced for 21 miles An unsuccessful attempt was made in 1875 to smelt these ores at Warora. There is a large coalfield in the Chando district and limestone of good quality occurs in the vicinity of Kandara and Karamgohan. In the Drug district the Rajhara ores are said to average 66 per cent Fe (iron' 0058 per cent phosphorus 0.108 per cent sulphur. 1.44 per cent silica 0.151 per cent manganese and the estimated reserves are computed at 10 million tons There is good quality limestone at Dalli but the only local fuel is charcoal. The fuel question confronts any project for erecting iron works in the Central Provinces because the coals in that region are non-coking and high m ash. It is possible that electric smelting may some day be found profitable in which case the occurrences of manganese ores in the Chhindwara Nagpur and Balaghat districts may be used in the production of ferromanganese.

There are several important deposits of iron ore mixed hematite and magnetite in Mysore State. Of these the most attractive are those of the Bababudan hills where 25 to 50 million tons of hematite of 60 per cent quality have been located. The recently established Mysore Wood Distillation and Iron Company have erected iron works for the production of charcoal pig iron and they have in mind the electrical heating of their furnaces should the fuel question become acute in the event of an expansion in the output

Two attempts in 1857 and 1877 were made to establish iron works in Kumaon near Nami Tal (United Provinces) but the operations proved unsuccessful chiefly due to lack of fuel. The only local fuel is charcoal any coke would have to be brought from the Bengel coeffields. To this day we have no precise information reacrding the quantities of iron ore at Ramgurh and Dechauri. The former is a siliceous ore carrying 12 to 60 per cent, iron while the latter, a scaly hematite averaging 30 to 55 per cent, iron is aluminous.

| | Saul to be unsuitable for use in hinst furnaces All coke must Control of Britable for blast furnaces All coke must Control of Britable for blast furnaces Inck of fuel induse industry Inck of fuel fuel for blast furnaces up to 25 per cent inmustry inmus, 10 to 12 per cent inmus, 10 to 12 per cent combined Average Kollum Ore 64 per fuel from works at Kulta cent Iron, 0 of per cent of the graves Divide, 21 per cent phose cent inmes, 10 to 10 per cent fuel fuel fuel fuel fuel fuel fuel fuel | |
|---------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|
| Lion | Per con 0028 0028 fruco to U G | |
| Ores Composition | Por cent Por cent for a for | |
| Doposite Roserros | har and Kanju- Bannacel in thousands of volume of tons in thousands of volume of tons in the precise of the pre | |
| Pypa | Magnethe Godnima mala, smala, | |

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| 101 |
| \neg |
| Indian |

| | | | | COMPOSITION | | |
|------------|---------------------------------------|-----------------------|----------------------------|----------------------|----------------------------|----------------------------------------------------------------------------------------------------------------------|
| ¹I y pe | Deposit* | Reserves | Ic | Ъ | w | Врччякв |
| Hematile – | singhbhum and Orissa | 2,832 million tons | Per cent 60 to 68 | Per cont 0 08 | Per cent trace to 06 | These ores to within 150 nules of the coalfields with coking coal capablo of giving metal- |
| | I ohara Chenda (C. P.) | 100 ,, at least | 61 57 | 0 000 | 0 012 | Pipalgaon deposit not included local limestone good Wai-dha Valley coal does not coke, operations in 1875 unsuccess- |
| | Rajhara (Doudilohara) Drug (C P) | 10 ,, " estima ted | 99 | 058 | 0 108 | ful Limestone at Ualli Coke must be imported Held by Tata Iron and Steel Company |
| | iBababudan (Hills, 1Mysore State | 26 to 60 million tons | 42 to 64.5 | C C44 to 0 105 | trace | Ironworks erected 1922 usmir charcoal for production of pig 1100 |
| | Rangarh and Dechauri, Kumaou (U P) | Not known | 43 to 60 and | Not known | • | Ramgarh ore siluceous, Decli- auri ore aluminous Attempts in 1857 and 1877 fruich through lack of fuel No |
| | | | to 55 respectively. | | | 10cat cout |

2 CORING COAL

Want of success in Indian non works in the past was almost entuely due to lack of sufficient suitable fuel The Barakar Iron Works is the only relatively old established enterprise which has succeeded, and owes its success to the discovery of seams of coking coal of fan quality in its vicinity. The future of the Indian iron and steel industry priots on the reserves of coking coal available in the Indian coalfields Doubts have been expressed as to the sufficiency of coking coal for a large domestic non and steel industry Is has been previously stated that the output of pig non in India in 1928 may attain 1,500,000 tons annually and would require roughly 2,250,000 tons of Indian coke necessitating the expenditure of nearly 3 nullion tons of coking coal The life of the hematite ore deposits was calculated at 1,000 years at the above output of 1 500,000 tons of pig non This means that there should be at least 3,000 million tons of coking coal capable of producing a good metallurgical coke This quantity of coking coal would smelt all the known reserves of hematite in the Iron Belt ' of Singhblum and Orissa at whatever rate of consumption the ore deposits might be used up The estimate of 3,000 million tons of coking coal allows no margin for coal to be used for any other purpose but that o: manufacturing coke

The Minority Report of the Coalfields Committee (1920, p 31) says that 'India possesses enormous reserves of good quality coal, both coking and non-coking. In place of the 45 years life suggested above, I consider that in the recently proved portions of the Jhama and Ramgan, fields and in the Bokaro and Karanpura fields, to say nothing of those fields lying still further to the west, we have at least 300 years supply of good quality fuel available.'

The Majority Report of the Coalfields Committee (1920) speak of the life of the fields as 45 years and they say that "it has been calculated that the Ramgani coalheld alone contains over twenty thousand million tons of coal of all kinds, most of this, however, is inferior, and only 518 million tons have been estimated to be of better, or so-called 'first class' quality. The addition of the Jhana reserves of higher grade coal would bring the estimates of the two fields up to nearly a thousand nullion tons, but this figure may need modification in view of the large quantities of coal now known to have been destroyed in both fields by intrusive igneous rocks Further to the west the Bokaro field is said to contain over six hundred million tons of coking coal and it is possible that further reserves will be found in the Kaianpura field. Apart from these the only "other coking coal known to occur in any quantity in India is that of Assam the high sulphin content of which, however renders it unfit for metallurgical purposes. So far as we know

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therefore, India will be dependent for her supplies of metallurgical coke on the group of fields lying in the Damuda Valley and including Kamganj and Jharia, and, although the total amount of coal that they contain is undoubtedly very large, the quantity available for coke manufacture is strictly limited. The above remarks point to an estimate of under 2,000 million tons of coking coal suitable for metallurgical coke and then with some doubt as to whether this not an over-estimate

I find it impossible to arrive at any exact estimate regarding the reserves of coking coal in India. After a careful perusal of the available literature and information on record in the office of the Geological Survey of India the following computations appear trustworthy.

Total Reserves of Coal of all Grades—The total Indian resources of coal of all classes and grades which are thought to be both workable and available in the important coalfields of India are—

| Giridili | • | 60 | million tons |
|------------------|------------------------------|--------|--------------|
| Rangunj | | 21,000 | |
| Jharia . | | 20,000 | ** |
| Bokaro | | 1 520 | |
| Ramgarh | • | 3 | , |
| Karanpura N | • | 8 900 | |
| Karanpura S | • | 75 | > |
| Aurunga | | 20 | |
| Hutar | | ŋ | |
| Dultongung | • | . 9 | , |
| Rajmahal | | 210 | |
| Talchir | | . 41 | |
| Total Bengil and | Biliar and Orissa Coalfields | 52,350 | |
| Makum | | 90 | |
| Namchik | | 90 | |
| Diringgiri | | 76 | 7 |
| Name | | 20 | , |
| | | | |
| | lot il 4 Assam Corlhelds | 276 | |
| Satpara Fields | _ | 100 | |
| Chhattisgath Reg | ton - | 200 | 2 |
| Wardha Valler | • | 400 | , |
| | | | • |
| | Total Central Provinces | . 700 | |
| | | | |

In the above estimates which total less than 54,000 million tons the percentage of good quality coking coal is barely 5 per cent (see details below) but all our estimates are in the nature of gue-se- and it is by no means certain if all the coal classed as good quality coking coal is really coking coal at all

Reserves of Good Quality Cohing Coal—In the absence of large scale maps of the various coalhelds and in the almost entire lack of complete analyses of Indian coals, it is quite impossible to arrive at a reliable estimate of the quantities of coking coal. The following figures give an idea of the order of the reserves thought by several competent investigators to exist in the chief coalfields—

| Giridih . | • | | • | | • | • | • | | nlhor | tons |
|--------------------|--------|------|--------------------|-----------|--------|-----|----|------------|-------|------|
| Raniganj Jharia | 4. | • | • | • | • | • | | 875 | 23 | ,, |
| | | | • | | • | • | | 400 | ,, | ** |
| Bokaro* | | | | | | | | 360 | " | ,, |
| Karanpur 1† | | | | | | | | 500 | ** | 1) |
| Add—Upper | : Ass1 | m Co | otal D alfield: | amud s | a Vall | ey‡ | | 180 220 | " | ;; |
| | | | | | | | 2, | 400 | ,, | ,, |

As stated previously, the amount of good quality coking coal necessary to smelt the non ores of Singhbhum and Orissa should equal 3,000 million tons, whereas by doubtful calculations it appears only possible to locate 2,400 million tons as a total of good quality coal irrespective of its coking or non-coking quality. It is thus seen that the quantity of suitable fuel for an extensive iron and steel industry is limited

There is of course an enormous quantity of low grade coal, the estimates exceeding 50,000 million tons, but this material as found is unsuitable for the production of metallurgical coke. It is clear that if a very large expansion in the Indian non and steel industry is to take place the promoters of the projected extensions must keep in mind the strictly limited quantity of coking coal in the Indian coalfields

Quality of Indian Coals —It is, I think, quite generally known that the best Indian coals are inferior to the average British coals. The coking coals of India appear to be characteristically high in phosphorus and moderately high in ash judged by European and American standards. The phosphorus finds its way into the pig iron—not always to the advantage of the pig iron, although in some cases more phosphorus (as aparite) is added to produce a phosphorus pig suitable for foundries making light castings. The percentage of phosphorus in normal Indian pig iron necessitates the use of the relatively more expensive basic process in the production of steel Another disadvantage to the presence of phosphorus in the fuel appears to be that the ferro-manganese obtained from blast furnaces

This figure is probably considerably too low
tho report of the occurrence of coal yielding a first class coke in Karanpura has yet
seen received

contains more than 0 3 per cent phosphorus—the limit fixed by European makers

Indian coals are geologically younger than the coals of Europe and America. In Assam coal occurs in beds of Ternary age (Makum and Namchik) and in strata of Cretaceous age (Daranggin). The coal seams of Raniganj, Jharia and most of the Gondwana coalbearing strata belong to the period homotaxially equivalent to the Permian system. The Giridih seams (Kharharban) which are known to produce the best coking coal in India, are of Upper Carboniferous age. The Indian coals, above mentioned, are more hable to spontaneous combustion than foreign Carboniferous coals evidently because they suffer oxidation more readily when exposed to the air.

Complete analyses of Indian coals are conspicuous by their absence, but so far as it is practicable to do so I have tabulated a few of the usual types of analyses in the accompanying table. Such an arrangement admittedly does not bring out the superior importance of the Ramgani and Jhana coalfields nor does it truly express the composition of individual seams when several occur in the same field. An ideal table would give the average analysis of each seam in each field. Unfortunately it is not possible to attain this perfection in the attached table.

| | | | The comments of the part of th |
|----------------------------------------------------------------|-----------------------------------------------|-------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| To if It I | The Total 1 1 1 1 1 1 1 1 1 | 19.8 1.7 1.0° 8.01 | 50 10 1, 16 8 6 7.81 |
| Reserve in Millions of Ions Ions Ions Ions Ions Ions Ions Ions | Tor 5 5 5 | 7.0 F.C. Lury Cat, Hot.3 | In Khasi |
| G ological A.o Collibe'r | Tortiury Nimelink Nn z 1 r n (Ahaim) | Crolacoous Duranggan (Garo Hills) Umblay Ri La | Hills) |

Analysis of Indian Goals-concld.

| | | | | Composition | SITION | | | - | | | |
|--------------------------|------------|------------------------------------|--------------------------|------------------|----------------------|-------|------------------|-------|------|---------------------------------|------------------------------------------------------------------------|
| Goological Age | Coalfiold | Reserves in Millions of Tons Total | Seam | Fixed onr bon | Volatule ranttera | Ash] | 0 ₇ H | А | o, | Соко | Ввилвка |
| Perminn (Gon | Raniganj | Tons 21,000 | Upper Rani ganj, Low- | 49 28 | 32 30 | 11 48 | 66.9 | | | | _ |
| | | | er Ranganj Barakar | 52 94 | 31 76 | 11 51 | 3 79 | 880 0 | 0 74 | other seams gre good coke | alternate bright and dull layers as in the Barakar serms. The |
| | | | | 59 75 | 25 13 | 140 | 1 12 | | - | - | |
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| Kar and Group) | , | | Barakar group | 63 77 | 23 21 | 11 78 | 125 | | | Blowen A | alternating layors of bright and dull coal in general a predomi- |
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| 210 | ** | | 55 | 100 | | 700 | | King Soam only) | 09 | , | | | |
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3. FLUXES

The modern blast furnace process of reducing non ores involves the use of himestone as a necessary ingredient of the furnace charge This substance calcium carbonate, combines with the impunities in the ore and fuel and forms a molten slig. It is unnecessary to say that the limestone should be as pure as possible not less than 90 percentage CaCo a, and umform in quality In the absence of True limestones of high quality it is often necessary to employ types containing appreciable amounts of magnesium carbonate Dolomitic limistones do not produce quite so fusible a slag and consequently involve somewhat higher temperatures in the furnace The presence of a small percentage of carbonate of non is not considered as an impurity but silica, alumina, phosphorus, and particularly sulphur are impurities which should not exceed certain Sulphur is to be avoided in the furnice charge stipulated amounts as it is never a desnable constituent in the metallurgy of non and steel and invariably has to be removed from the metal by costly treatment Phosphorus is occasionally added to the furnace charge, in the form of the inmenal Apartite, in order to produce a particularly fluid cast non for foundries making light castings. Silica is often desirable when there is an excess of alumina in the ingredients of the furnace charge, and vice versa alumina is permissible if the charge, usually the ore, is too rich in silica. The object in employing hmestone as a flux is to obtain a calcium alimnimum silicate slag of definite composition and calculable melting point

Limestones —Unfortunately most of the large occurrences of uch limestones in India lie at distances exceeding 200 miles from the existing non works. The deposits nearer at hand have proved to be unattractive because of the interior or megular quality of the There is little doubt but that the Indian non-masters material are anxious to procure cheaper limestones of more uniform quality The Burdan Iron works first obtained then than they now obtain supplies locally from Panchet Inll and Hansapathar, they then appear to have unxed the local material with limestone from Marhar (Rewa), and now then supplies come exclusively from the Bisia, Romkela (Gaugpur) area Similar changes in source of supply has taken place in the case of the Jamshedpin (Sakchi) nonworks. who first got then lunestone from Katm and now operate then own quarries at Panposh (Gangpur) and obtain a dolomitic limestone from tocks of the same age as those of Bisia and Rourkela limestones of Rohtas (Bihai) although of good quality are not sufficiently attractive in price. The best material would appear to be that of Assam but the freight places this material beyond the pockets of the nonworkers of Jamshedpur and Kultr of limestone for fluxing purposes requires further investigation

The occurrence between the villages of Devedag and Olherpat cuthe eastern edge of the Amanga coalfield is recommended for examination to the Indian iron masters

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Delomitic Limestones —As seen in the table of Indian limestones the material from Panchet Hill is delomitic in character. The Cuddapah limestones of Gangpur are interbedded with bands of delomitic materials. It is from these beds that supplies of flux for Jamshedpur and Kulti are at present obtained—the former use delomitic material, the latter use limestone. From private enquiries it would appear that the Indian Iron works are quite prepared to accept good quality limestone or delomitic material with as much as 6 per cent. Silica if the price is reasonable. A massive occurrence of delomitic limestone occurs in the Maila river half a mile east of Sathbarua (Palamau) which may be worth investigation. Other possible source of supply of delomitic limestone, are in the Baxa Duars (Bengal) and the Maible Rocks area (Jabalpur, C. P.) but those delomitic marbles are not attractive because of the distance

Flourspar.—Although several small occurrences of fluorspar are known in India no workable deposits have been proved. The Tata Iron and Steel Company endeavoured to exploit an occurrence of fluorspar at Barla in Kishengath State (Rajputana), but found that the quantity available was not attractive and the cost of working made the domestic material more expensive than imported fluorspar. The imported quantities are said to average 400 tons annually, so that these supplies will have to be augmented in future if the Indian steel industry expands

4 Modifying Metals

Manganese —Manganese is added to steel in the form of alloys of iron known as Spiegeleisen (20 to 30 per cent Mn) made from low grade ores, and Ferro-manganese (70 to 80 per cent Mn) requiring high grade ores. The average Indian production of manganese ore, 600,000 tons per annum is roughly half of the annual world's output. It is estimated that 90 per cent of the world's output of manganese ore is consumed in the preparation of spiegeleisen and 'feiro' for the steel industry. Of the Indian production perhaps a twentieth part is at most utilized in the domestic steel industry. From these remarks it would appear that the demands of the Indian steel makers for manganese ore could be met and almost forgotten by the producers of manganese ore in India

Silicon—There should be no difficulty in obtaining supplies of quartz for the preparation of ferro-silicon. The quality of the raw material should have approximately the following composition silica 98 per cent, lime and magnesia each not to exceed 2 per cent, phosphorus and arsenic to be nil. Iron oxide is not considered as an impurity. The quartz rock now being used at Kumardhabi for making silica bricks is of this quality,

5 Refractory Materials

Chromite—Chromite or chromium one is being worked in India in the vicinity of the Zhob and Pishen valleys in Baluchistan, in the Kadakola and other districts of Mysore State, and near Charbassa in Singhbhuni (Bihai and Olissa) The average run of chromite used for refractory purposes in the manufacture of chromite of chromice of chromice of chromice. (of so-called chrome) bricks carries from 38 to 45 per cent of chromic Much of the Indian material is of higher grade (over 52 per cent Cr 2 (lc) So far as I know Chrome blicks are not now being made in India although the Tata Iron and Steel Company are said to have made some during past years. No details are available showing the imports of chrome bricks but it is known that these bricks are unports of curome pricks put it is known that these Jamehadnin private its at a neutral liming in the basic steel furnaces at a neutral pricks are the process of chiro- $J_{
m amshed}$ pur mite in India and practically all the production is being exported There are no details regarding the reserves of chro-

Ftre-clays—The ceramic works of Rangan, Kumardhubi and Jabalpur are well known, but the deposits and beds of fire-clavs throughout the country have not been investigated in a comprehen sive manner It is therefore impossible to give any correct idea of the quantities and qualities of the various kinds of clays which the fire-clave in the days of the various kinds of clays which constitute fire-clays The demand for Indian-inade fire-clays in the mon and steel indianting to that their has been no the non and steel industry is small so that there has been no incentive towards evolutation. It is limited that were large even in that were large on anincentive towards exploitation It is known that very large quantities of mood analytic motorcal and analytic formation is small so that the proference for titles of good quality material are available but the preference for material are available but the preference for Well-known brands of British fire-bricks persists to such an extent that on an average g million fire-bricks persists to such an extent that on an average 3 million fire-bricks persists to such an extens imported annually. It is thus evident that there is scope for devendent that there is scope for devendent that the such a fair field. lopment and the Indian manufacturer appears to have a fair field for a satisfactory fire-brick

Gannister—The name truly applies to a silica refractory with a bonding material of fire-clay Similarly Dinas bricks refer to silica bricks with lime as a binder Both types therefore fall under the category of Sihca discussed below

Magnesite The Chalk Hills of the Salem district (Madras) contain the most valuable Indian deposits of magnesite are other occurrences, te, those of Mysore, Baluchistan, Rajputana and elsewhere which have also been worked Practically all the and elsewhere which have also been worked Practically all the Indian production of magnesite over 19,000 tons (valued at magnesite) are received of this material Rs 2,40 000) in 1922 was exported. The reserves of this material in the Salem district alone are considered as heing almost unlimited. In the Salem district alone are considered as being almost unlimited tons of The United States are said to consume over 200,000

Tt makes a bi magnesite annually for refractory purposes in steel furnaces theating phosphoric pig iron, It makes a basic hning

Silica —The manufacture of excellent silica bricks is one of the features of the output of the Kumaidhubi fire-clay and Silica works. The raw material they use is a beautiful saccharoidal quartzite obtained from the Kharakpur Hills of Monghyi. Material of a similar nature is reported to occur in Rajgir Hills near Gaya. The numerous occurrences of clean quartz or quartzite of Naini near Allahabad and elsewhere which have been found suitable for the manufacture of glass are equally suitable for the preparation of the highest quality silica bricks. Unfortunately this massive—material has to be crushed and sieved but by so doing certain advantages are gained, the graded products are available for different purposes.

The supplies of quartz, quartzite and quartz sands of good quality within reasonable distance of the Damuda coalfields are very large. The specifications of quartzite suitable for the manufacture of silica bricks are upwards of 98 per cent silica, less than 2 per cent ferric oxide, and less than 0.5 per cent alkalies. These requirements should easily be fulfilled by the materials available in almost every province in India, and in quantities so large that no fear need be entertained as to supplies for the future

From all that has been said with regard to the domestic resources of refractory materials it may be inferred that India is well supplied in these substances. The reserves are enough to meet almost any conceivable domestic demand. At the present time these materials are either being exported or are being developed on a negligible scale. Much remains to be done to encourage the exploitation of these materials.

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